

Quarterly Performance Report - Report Preview

Grant Number	B-02-DW-36-0001	Grant Name	State of New York, 9/11 Terrorist Attacks on NYC
Grantee Name	Lower Manhattan Development Corporation	Quarter	Jan 2003
Grant Amount	\$2,000,000,000.00	Obligation Date	6/7/2002

[Submitter Information]

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Plan Description: The Lower Manhattan Development Corporation was created in the aftermath of September 11, 2001 by Governor Pataki and then-Mayor Giuliani to help plan and coordinate the rebuilding and revitalization of Lower Manhattan, defined as everything south of Houston Street. The LMDC is a joint State-City corporation governed by a 16-member Board of Directors, half appointed by the Governor of New York and half by the Mayor of New York. LMDC is charged with ensuring Lower Manhattan recovers from the attacks and emerges even better than it was before. The centerpiece of LMDC's efforts is the creation of a permanent memorial honoring those lost, while affirming the democratic values that came under attack on September 11. The United States Department of Housing and Urban Development appropriated \$2 billion to fund the Lower Manhattan Development Corporation's initiatives.

Plan Needs: The World Trade Center attacks resulted in a staggering loss of life and extensive physical destruction to Lower Manhattan. Approximately 30 million square feet of commercial space was damaged or eliminated, and seven buildings in the World Trade Center site were completely leveled. Critical transportation infrastructure was disrupted or obliterated, including the PATH station, the 1/9 subway line and sections of Route 9A and Church Street. Vehicular access to the area south of Canal Street was prohibited for seven days. As a result of the tragedy, residential occupancy rates in the immediate region dropped to 60%, over 100,000 jobs were displaced, and small and large businesses struggled to maintain viability.

Funding Sources:

- Foundations and corporate and private fundraising
- Other Private Funds - various

Funds

Total Projected Budget:	\$664,883,277.71
Total HUD Disaster Recovery Funds:	\$655,892,500.00
Obligated HUD Disaster Funds to Date:	\$225,575,945.90
Unobligated HUD Disaster Funds to Date:	\$430,316,554.10
Cumulative HUD Disaster Funds to Date:	\$134,774,429.80

Overall Report Narrative:

With HUD funding, LMDC is coordinating long-term plans for Lower Manhattan and pursuing initiatives to make the area a vibrant 21st century community for residents, businesses, commuters, and visitors. LMDC is also working to rebuild the World Trade Center site and to create a permanent memorial for the victims of September 11. A transparent and open public process guides LMDC's ongoing planning efforts.

Progress in meeting requirement for non-federal public matching funds or its equivalent value(excluding Planning and Administration):

NA

Activities performed for This Reporting Period

Activity - R2R-7717) Administration

Responsible UOG: Alliance for Downtown New York

Start Date: 6/6/2002

End Date: 10/7/2002

Location Description: The summer season-long festival of the arts in Lower Manhattan named "River-to-River" is held throughout the Lower Manhattan area and targets the entire NYC area.

National Objective: N/A

Activity Location(s): N/A

Funds

Total Projected Budget:	\$7,625,699.00
Total HUD Disaster Recovery Funds:	\$500,000.00
Obligated HUD Disaster Funds to Date:	\$0.00
Unobligated HUD Disaster Funds to Date:	\$500,000.00
Cumulative HUD Disaster Funds to Date:	\$0.00

Accomplishments/Beneficiaries: N/A

Report Narrative for this Activity:

The River to River Festival attracted many visitors to Lower Manhattan. Approximately seventy-five percent of the attendees neither worked nor lived Downtown. Approximately eighty percent of those who neither worked nor lived Downtown identified the Festival events as their primary reason for being in Lower Manhattan that day. Among those who neither work nor live Downtown, approximately seventy percent either dined out, shopped, went sightseeing, or participated in some other activity such as having a drink, visiting a museum, or visiting a friend or relative in addition to attending the performance. As part of the LMDC's community outreach efforts, LMDC was featured on Festival materials and web sites and LMDC provided informational materials and staffing at River to River events that took place between September 1st and September 20th.

Activity - BRG-7718) Payment for compensation for economic losses (WTC-only)

Responsible UOG: Empire State Development Corporation (ESD)

Start Date: 11/22/2002

End Date: 6/30/2003

Location Description: Manhattan south of 14th Street

National Objective: Urgent Need

Activity Location(s): N/A

Funds

Total Projected Budget:	\$150,000,000.00
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Total HUD Disaster Recovery Funds:	\$150,000,000.00
Obligated HUD Disaster Funds to Date:	\$150,000,000.00
Unobligated HUD Disaster Funds to Date:	\$0.00
Cumulative HUD Disaster Funds to Date:	\$108,272,943.00

Accomplishments/Beneficiaries

Measure Description	Expected Quantity	Cumulative to Date
# of Businesses	6112	4463
# of Non-business Organizations benefitting	213	131
# of Low Wage-Earners benefitting	N/A	0
# of Low + Mod Wage-Earners benefitting	N/A	0

Report Narrative for this Activity:

Overall BRG Program Activities and Accomplishments (Total Program Funding \$481 million using \$331 million ESDC allocation and \$150 million LMDC Sub-allocation) -- In October 2002, HUD approved the Lower Manhattan Development Corporation's (LMDC) Partial Action Plan that allocates a total of \$350 million in supplemental funding to three World Trade Center disaster recovery programs defined in Empire State Development Corporation's (ESDC) Final Action Plan, approved by HUD in January 2002. The supplemental funding is made by LMDC from the \$2 billion Community Development Block Grant disaster recovery award. The WTC Business Recovery Grant Program (BRG) received \$150 million of these supplemental funds. HUD requires separate reporting of activities and accomplishments reflecting the expenditure of the original \$331 million allocation to ESDC as distinct from the LMDC allocation of \$150 million. The BRG program deadline was on December 31, 2002. Grant applications from eligible businesses received or postmarked on or before the program deadline will be processed and grants disbursed after the end of this reporting period. A substantial number of applications were received in the last few days of the program. BRG activity and accomplishments as of December 31 will not reflect the overall performance of the entire BRG program. As of December 31, 2002, BRG had assisted an overall total of 13,834 small businesses (including 443 not-for-profit organizations) in Lower Manhattan. This represents nearly 70% of the estimated 19,600 small businesses located in the Eligible Area on or south of 14th Street. Over 17,349 grants totaling \$432,842,202 were disbursed. The total number of grants and amount disbursed includes multiple grants to businesses with more than one establishment located in the Eligible Area. It also includes grants provided for the increased calculation of loss compensation made available to eligible businesses beginning in late August 2002. These supplemental grants were disbursed to eligible businesses that had already received grant assistance through the program, based on their location in the Eligible Area. (Beginning August 28, eligible businesses located in the areas of 14th Street to Houston, Houston to Canal, South of Canal, and the Restricted Zone were eligible for a total of 3, 5, 7, and 25 days of estimated net economic loss, respectively.) As of December 31, 2002, the overall BRG program average grant size was \$31,288. The total value of grants disbursed represents 90% of the ESDC and LMDC combined program funding of \$481 million. Overall BRG total employment (including wage earners and owners) at assisted small businesses was 129,097. Sixty-eight percent of this total represented low- and moderate-income earners (defined as annual income up to \$50,250), and 47% represented low-income earners only (defined as less than \$31,400 per annum). The BRG program, viewed as a whole and funded by the ESDC allocation and the supplementary LMDC funds, made significant overall progress toward the retention of the estimated 225,000 jobs in the eligible area stated in the Final Action Plan. The income earners at BRG-assisted businesses in this period represented over 57% of the estimated total employment at risk. Progress for the BRG program may actually be greater for two reasons: There are still a large number of applications that were received by the program deadline of December 31 but not yet processed that must be counted in overall program performance. In addition, the difficulty in obtaining reliable estimates of impact in the early period after the attacks meant that estimates of demand for program assistance may have been overstated. BRG Program Activities and Accomplishments (ESDC \$331 million Allocation) -- As of December 31, 2002, a total of 9,371 businesses (including 312 not-for-profit organizations) received 12,851 grants totaling \$327,941,322 using ESDC's \$331 million BRG allocation. The average value of BRG grant disbursed to eligible businesses over this period was \$34,995. This program activity does not include the activity reflected in the applications received by the program deadline on December 31, 2002 but which are being approved and processed since then. Total employment (including wage earners and owners) at BRG-assisted eligible businesses funded by the ESDC program allocation) was 95,517. Sixty-seven percent of total employment at assisted establishments (or 63,897 wage earners and proprietors) were low- and moderate- income earners

(defined as annual income up to \$50,250). Low-income earners (defined as less than \$31,400 per annum) reflected 45% of total employment (or 42,900 wage earners and proprietors). Based on the ESDC allocation alone, the average number of wage earners and owners at the establishments of BRG-assisted businesses in the Eligible Area was approximately 10. If activity is viewed by sub-areas within the Eligible Area, the BRG Program clearly shows that most of the grants disbursed went to small businesses in the Restricted Zone and the area surrounding it south of Canal Street. These two areas are closest to Ground Zero where businesses suffered the greatest physical damage and economic dislocation. A total of 8,988 grants were disbursed to businesses in these two areas, with a total value of \$279.3 million (or over 84%) of the total ESDC BRG program allocation of \$331 million. The Business Recovery Grant Program has made significant progress toward its goals for disaster recovery in Lower Manhattan. As of December 31, 2002, ESDC funding alone for the BRG program assisted nearly 70% of the prorated share of an estimated 19,600 small businesses located on or south of 14th Street targeted by the overall program funding of \$481 million anticipated in the Final Action Plan. This activity also represents 62% of the prorated share of estimated total employment of 225,000 at eligible businesses. ESDC's program accomplishments may actually be greater than reported at this time, once all applications received by the December 31, 2002 deadline are processed. Likewise, given the difficulty in estimating demand for program assistance, there is also the possibility that the level of demand and employment at risk was overestimated in the Final Action Plan. BRG Program Activities and Accomplishments (LMDC \$150 million Allocation) -- As of December 31, 2002, a total of 4,463 businesses (including 131 not-for-profit organizations) received 4,498 grants totaling \$104,900,880 using LMDC's \$150 million supplemental BRG allocation. The average value of LMDC-funded BRG grants disbursed to eligible businesses over this period was \$23,505. This program activity does not include the activity reflected in the applications received by the program deadline on December 31, 2002, but which are being approved and processed since then. BRG total employment (including wage earners and owners) at small businesses assisted with the LMDC program funds was 33,580. Seventy-two percent of total employment at assisted establishments (or 24,198 wage earners and proprietors) were low- and moderate- income earners (defined as annual income up to \$50,250). Low-income earners (defined as less than \$31,400 per annum) reflected 53% of total employment (or 17,760 wage earners and proprietors). Based on the LMDC BRG allocation alone, the average number of wage earners and owners at the establishments of BRG-assisted businesses in the Eligible Area was approximately eight. When viewed by sub-areas within the Eligible Area, the LMDC-funded portion of the BRG program shows that most of the grants disbursed went to small businesses in the Restricted Zone and the area surrounding it south of Canal Street. A total of 2,999 grants were disbursed to businesses in these two areas, with a total value of \$90.1 million (or 60%) of the total LMDC allocation to BRG program of \$150 million. As of December 31, 2002, over 73% of the prorated share of the estimated 19,600 small businesses south of 14th Street received grants through the LMDC allocation of BRG program funds. The BRG program funded by the LMDC allocation contributed to the retention of 48% of the prorated share of the estimated 225,000 jobs in the Eligible Area considered at risk in the Final Action Plan. LMDC's program accomplishments may be greater than reported at this time once all applications received by the December 31, 2002 deadline are processed. Also, given the difficulty in estimating demand for program assistance, there is the possibility that the level of demand and employment at risk was overestimated in the Final Action Plan.

Activity - RGP-7713) Residential Location Incentive Grants - (WTC only)

Start Date: 6/7/2002

End Date: 12/31/2005

For the purposes of the Grant Program the area of focus has been divided into three zones. These zones are as follows: Zone 1 is defined as the area south of Chambers Street and west of Nassau and Broad Streets, including all buildings which face on those streets and the entirety of Battery Park City. Zone 2 is defined as the area outside Zone 1 but south of Canal Street and southwest of Rutgers Street, including all buildings which face on those streets. Zone 3 is defined as: the area north of Canal Street and Rutgers Street; south of Delancey and Kenmare Streets; and east of Lafayette Street in Manhattan, including all buildings which face on those streets with the exception of Canal Street and Rutgers Street.

National Objective: Urgent Need

Activity Location(s): N/A

Funds

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Total Projected Budget:	\$280,500,000.00
Total HUD Disaster Recovery Funds:	\$280,500,000.00
Obligated HUD Disaster Funds to Date:	\$68,442,865.90
Unobligated HUD Disaster Funds to Date:	\$212,057,134.10
Cumulative HUD Disaster Funds to Date:	\$21,357,343.32

Accomplishments/Beneficiaries

Measure Description	Expected Quantity	Cumulative to Date
# of Properties	1500	876
# of Low/Mod Income Households benefitting	12500	5080
# of Low-Income Households benefitting	8400	4351
# of Businesses	10	0
# of Non-business Organizations benefitting	N/A	0
# of Households benefitting	38000	6898

Report Narrative for this Activity:

On June 7, 2002, Governor George E. Pataki and Housing and Urban Development Secretary Mel Martinez announced the approval of LMDC's Residential Grant Program. On August 15, 2002, LMDC announced the availability of applications for the \$281 million Residential Grant Program. Over 120,000 applications have been distributed throughout the Lower Manhattan area at over 130 locations including community centers, elected officials offices, Community Board offices, senior centers, residential developments, libraries, and at two full service LMDC Residential Grant Program Community Offices located in Tribeca and Chinatown. LMDC continues to expand its outreach campaign and is working with landlords, co-op and condo boards, media, and local community organizations to ensure that all residents, potential residents, and owners are aware of the program. Over 25,000 applications have been downloaded from the LMDC web site, www.RenewNYC.com. LMDC opened a multilingual hotline (1-866-RenewNYC) to answer questions about eligibility for the program, the status of applications recertifications, and other issues. This hotline operates Monday through Friday from 9:00 AM to 5:00 PM. LMDC provides multiple ways for residents to apply for the LMDC Residential Grant Program. Applicants are able to mail in applications, apply via the hotline, make appointments at the Chinatown office at 225 Park Row or the Tribeca office at 68 Reade Street to meet with an eligibility specialist and receive help in filling out the application, or give their applications to the Mobile Application Teams. Mobile Application Teams include local residents and multilingual staff and conduct outreach in key neighborhoods and buildings. These teams continue to drop off thousands of applications to residents, hold information sessions, assist in filling out the forms, answer questions, and collect completed applications. All of LMDC's Residential Grant Program services, including our web site, hotline, offices, and Mobile Application Teams, provide all services in English, Chinese, and Spanish. LMDC has also hired a not-for-profit organization to provide services to individuals who speak other languages. In order to minimize the risk of loss from fraud, LMDC has retained a Compliance Auditor and investigative team, which operate a fraud prevention hotline and other initiatives. LMDC has also hired a Vice President for Investigations who provides in-house expertise on fraud prevention and who has day-to-day oversight responsibility for the investigative team. The fraud prevention hotline number is 1-866-830-9131. Staff at Residential Grant Program Community Offices have been fully trained on fraud recognition procedures and are able to contact the investigative team as necessary. LMDC has created a building eligibility database in partnership with New York City's Department of Buildings, Department of Housing Preservation and Development, Department of City Planning, Department of Finance, and Department of Information Technology and Telecommunications. This comprehensive database matches applications to Zones 1, 2, and 3, and determines eligibility of buildings based on legal residential status and conformity to health, safety, and habitability criteria. Applications are being approved on an ongoing basis. 13,236 applications were approved through December 31, 2002. Checks were issued to 6,898 residents prior to December 31, 2002. Of the 13,236 approved applications representing approximately \$68 million in grants, LMDC will distribute 11,663 September 11 Grants, 8,759 2-Year Grants, and 2,736 Family Grants. LMDC continues to process applications in order of date received. If applications are missing information, LMDC contacts residents to complete the paperwork. No application will be denied solely because required information is not initially submitted. LMDC will continue to issue approval letters after quality controls, including fraud prevention measures and confirmation of building eligibility, are applied to each application. There has been a positive response to the LMDC Residential Grant Program. Over 30,000

applications have been received to date. These applications represent residents that lived here prior to September 11, 2001 and remain committed to the area, families making Lower Manhattan their home, and new residents making two-year commitments to Lower Manhattan. Since the Residential Grant Program was first announced in February 2002, there has been a tremendous resurgence of interest in moving to Lower Manhattan, which is reflected in the increase in residential occupancy rates. For example, the occupancy rate of Battery Park City was 60 percent after the attack, rose to 74 percent shortly after the announcement of the draft plan, and is now around 95 percent. The new and renewed commitment of residents to the area, despite the disaster, provides a strong foundation for the revitalization of Lower Manhattan.

Activity - IM-0103) Rehabilitation/reconstruction of public facilities

Responsible UOG: New York City Department of Design and Construction

Start Date: 2/1/2002

End Date: 1/30/2005

Location Description: The Interim Memorial is installed in a section of historic Battery Park known as Eisenhower Mall, near Bowling Green and adjacent to Hope Garden.

National Objective: Urgent Need

Activity Location (s): N/A

Funds

Total Projected Budget:	\$350,000.00
Total HUD Disaster Recovery Funds:	\$350,000.00
Obligated HUD Disaster Funds to Date:	\$0.00
Unobligated HUD Disaster Funds to Date:	\$350,000.00
Cumulative HUD Disaster Funds to Date:	\$0.00

Accomplishments/Beneficiaries

Measure Description	Expected Quantity	Cumulative to Date
# of Low/Mod Income persons benefitting	N/A	0
# of Low-Income persons benefitting	N/A	0
# of Public Facilities	N/A	0
# of Non-business Organizations benefitting	N/A	0
# of Persons benefitting	300	0

Report Narrative for this Activity:

On March 11th, 2002, the Lower Manhattan Development Corporation joined Governor Pataki, Mayor Bloomberg, former Mayor Giuliani and families of many who perished at the World Trade Center in a moving ceremony to unveil the interim memorial. The centerpiece of the memorial is "The Sphere for Plaza Fountain," a monument to fostering world peace that sat atop a granite fountain in the center of the 5-acre World Trade Center Plaza. The Sphere was commissioned by the Port Authority and created by sculptor Fritz Koenig in 1971. The attack on September 11th transformed The Sphere into an icon of hope. Although it sustained a large gash through its center, it remained structurally intact and was one of the few public art treasures at the World Trade Center that could be recovered. The Parks Department estimates that approximately 300 visitors per day visit the Memorial.

Activity - ETAP-0102) Econ. development or recovery activity that creates/retains jobs

Responsible UOG: New York State Urban Development Corporation dba Empire State Development Corporation

Start Date: 8/1/2002

End Date: 2/1/2005

Location Description: The geographic area of focus of the ETAP program is businesses and organizations located in the area south of 14th Street in Manhattan. The grants will prioritize individuals affected by September 11th, specifically individuals who lost wages and worked below Houston Street on September 11th.

National Objective: Urgent Need

Activity Location(s): N/A

Funds

Total Projected Budget:	\$10,000,000.00
Total HUD Disaster Recovery Funds:	\$10,000,000.00
Obligated HUD Disaster Funds to Date:	\$0.00
Unobligated HUD Disaster Funds to Date:	\$10,000,000.00
Cumulative HUD Disaster Funds to Date:	\$0.00

Accomplishments/Beneficiaries

Measure Description	Expected Quantity	Cumulative to Date
# of Low/Mod Income persons benefitting	N/A	0
# of Low-Income persons benefitting	N/A	0
# of buildings (non-residential)	N/A	0
# of Businesses	100	0
# of Persons benefitting	3000	0

Report Narrative for this Activity:

The WTC Employment Training Assistance Program (ETAP), established by the Empire State Development Corporation (ESDC) in cooperation with the Lower Manhattan Development Corporation (LMDC) and the New York City Economic Development Corporation (EDC), provides assistance to small businesses and not-for-profit organizations who offer training opportunities to their employees in Lower Manhattan. \$10 million has been allocated to ETAP from a \$2 billion federal appropriation made available to LMDC through HUD. The ESDC Board of Directors authorized ETAP on August 1, 2002. As of December 31, program Guidelines, Application Forms, and Frequently Asked Questions were developed and posted on the ESDC web site, www.nylovessmallbiz.com, and the EDC web site, www.newyorkbiz.com. These were also made available at the WTC Business Recovery Centers at 2 Rector Street and 140 William Street in Lower Manhattan prior to December 31, 2002. ETAP is in its early stage of implementation and, as of December 31, had not yet received applications for assistance. Extensive outreach efforts are underway to provide information on the program through presentations at workshops targeting small businesses, business associations, and community-based organizations in Lower Manhattan. In addition, ESDC is encouraging eligible technical assistance providers under contract with the Technical Assistance Services Grant Program, funded through the \$700 million federal appropriation, to apply for ETAP assistance for their training programs. Print advertisements and marketing materials are being created for future mailings. Inquiries received by ESDC and EDC about ETAP have indicated a strong interest by small businesses and not-for-profit organizations to apply for training assistance as consortia of employers or training sponsors.

Activity - LTC-7714) Administration

Responsible UOG: New York University

Start Date: 6/7/2002

End Date: 9/10/2002

The Listening to the City II Program is a public interactive forum held on July 20 and 22, 2002 at the Jacob Javits Convention Center in New York City. To ensure the broadest participation possible special efforts will be made to reach out to all of the various stakeholders and communities that were affected by the World Trade Center attacks.

Location Description: Participants represent residents and workers, survivors and families of victims, emergency and rescue workers, business and property owners, citizens and civic leaders, and commuters from the five boroughs, as well as suburban New York and New Jersey. They will reflect considerable age, income, ethnic, racial, geographic, and gender diversity as well.

National Objective: N/A

Activity Location(s): N/A

Funds

Total Projected Budget:	\$2,365,078.71
Total HUD Disaster Recovery Funds:	\$500,000.00
Obligated HUD Disaster Funds to Date:	\$500,000.00
Unobligated HUD Disaster Funds to Date:	\$0.00
Cumulative HUD Disaster Funds to Date:	\$500,000.00

Accomplishments/Beneficiaries: N/A

Report Narrative for this Activity:

The Listening to the City events enabled people from the entire New York metropolitan area to participate in the public dialogue regarding the future of the World Trade Center site and adjacent areas and the creation of a fitting memorial. Approximately 4,500 people attended the Listening to the City events on July 20, 2002 and July 22, 2002, representing a diverse demographic and geographic population. Participants in these forums came from all over the region and represented a variety of backgrounds. In addition to reviewing and discussing the six concept plans for the World Trade Center site and adjacent areas, participants were asked to discuss a variety of issues related to Lower Manhattan and its revitalization. The participants were also asked to provide comments on the draft Memorial Mission Statement. The event on July 20th was the largest public urban planning dialogue of its kind in history. Another 800 people participated in an on-line dialogue held between July 29, 2002 and August 12, 2002. This activity is complete and these are final numbers.

Activity - Gen A-7700) Administration

Responsible UOG: None

Start Date: 2/1/2002

End Date: 2/1/2010

Location Description: General administrative activities are centralized in LMDC's office at: One Liberty Plaza, 20th floor, New York, NY, 10006, and cover activities within Lower Manhattan..

National Objective: N/A

Activity Location(s): N/A

Funds

Total Projected Budget:	\$7,919,477.00
Total HUD Disaster Recovery Funds:	\$7,919,477.00
Obligated HUD Disaster Funds to Date:	\$4,436,080.00
Unobligated HUD Disaster Funds to Date:	\$3,483,397.00
Cumulative HUD Disaster Funds to Date:	\$4,018,705.25

Accomplishments/Beneficiaries: N/A

Report Narrative for this Activity:

LMDC maintains a staff and office space to carry out its planning and community development activities, including general management, oversight, monitoring, and coordination. In addition, LMDC provides local officials, businesses, and citizens with information about programs.

Activity - Urban-7700) Planning

Responsible UOG: None

Start Date: 2/1/2002

End Date: 3/31/2004

Location Description: The office of the Lower Manhattan Development Corporation is located at One Liberty Plaza, 20th Floor, New York, NY 10006.

National Objective: N/A

Activity Location (s): N/A

Funds

Total Projected Budget:	\$2,298,023.00
Total HUD Disaster Recovery Funds:	\$2,298,023.00
Obligated HUD Disaster Funds to Date:	\$697,000.00
Unobligated HUD Disaster Funds to Date:	\$1,601,023.00
Cumulative HUD Disaster Funds to Date:	\$416,278.51

Accomplishments/Beneficiaries: N/A

Report Narrative for this Activity:

Over the last year, LMDC has conducted one of the most ambitious outreach campaigns ever undertaken in urban planning. To date, more than 8 million people have visited our website from every corner of the globe; we have held more than 50 public meetings, including public meetings in each borough, on Long Island, and in New Jersey and Connecticut; we have hosted two exhibits of plans, drawing more than 100,000 visitors; and we have received more than 17,000 written comments. LMDC's public outreach campaign was launched in July 2002 with the release of six initial concept plans and an exhibit at Federal Hall in Lower Manhattan. Public response to the initial plans prompted LMDC to issue a Request for Qualifications (RFQ) for architects from around the world to participate in a World Trade Center design study. A new program of requirements for the site was also developed based on the public dialogue, including elements such as restoring the skyline and creating more public spaces. Seven teams of architects were selected to participate in the study including 27 different firms, individual architects and artists. The teams were given the new program requirements on October 11, 2002 and during the following eight weeks were asked to create innovative visions for the future of the World Trade Center site. On December 18, 2002, LMDC released nine new innovative designs for the

World Trade Center site created by seven teams of the world's most renowned firms, architects and artists. The new plans reflect the public's call for such elements as a respectful memorial setting, a bold new skyline and an inspiring vision for the 16-acre site. With the release of the plans, LMDC simultaneously launched Plans in Progress, a comprehensive public outreach campaign using multiple avenues to engage the public in a discussion about the future of Lower Manhattan. Memorial -- The creation of a memorial at the World Trade Center site is, and will remain, the centerpiece of LMDC's planning process. In 2002, LMDC convened two separate committees, comprised of family members, residents, survivors, first responders, arts and architecture professionals, and community leaders to draft the mission statement and program for the memorial. The mission statement guides the creation and evolution of the memorial, while the program provides specific elements to be included within the memorial, without prescribing how they should be incorporated and without inhibiting the creativity vital to a successful memorial competition. The committees premised their work on an initial memorial mission statement and program developed by the LMDC Families Advisory Council, along with the extensive public comment received during our public input process.

Activity - Envir-7708) Planning

Responsible UOG: None

Start Date: 2/1/2002

End Date: 3/31/2004

Location Description: The office of the Lower Manhattan Development Corporation is located at One Liberty Plaza, 20th floor, New York, NY 10006.

National Objective: N/A

Activity Location(s): N/A

Funds

Total Projected Budget:	\$1,250,000.00
Total HUD Disaster Recovery Funds:	\$1,250,000.00
Obligated HUD Disaster Funds to Date:	\$1,100,000.00
Unobligated HUD Disaster Funds to Date:	\$150,000.00
Cumulative HUD Disaster Funds to Date:	\$152,949.72

Accomplishments/Beneficiaries: N/A

Report Narrative for this Activity:

LMDC has retained legal counsel and sought advice on environmental and/or land use requirements and matters. LMDC will utilize the services of an environmental consultant for the review of planning and development proposals, and the preparation of environmental reports based on applicable laws and regulations.

Activity - N/A) Planning

Responsible UOG: None

Start Date: 2/2/2002

End Date: 3/31/2004

Location Description: N/A

National Objective: N/A

Activity Location(s): N/A

Funds

Total Projected Budget:	\$0.00
Total HUD Disaster Recovery Funds:	\$0.00
Obligated HUD Disaster Funds to Date:	\$0.00
Unobligated HUD Disaster Funds to Date:	\$0.00
Cumulative HUD Disaster Funds to Date:	\$0.00

Accomplishments/Beneficiaries: N/A

Report Narrative for this Activity:

N/A

Activity - Gen P-7700) Planning

Responsible UOG: None

Start Date: 2/1/2002

End Date: 3/31/2004

Location Description: The office of the Lower Manhattan Development Corporation is located at One Liberty Plaza, 20th floor, New York, NY 10006.

National Objective: N/A

Activity Location (s): N/A

Funds

Total Projected Budget:	\$2,175,000.00
Total HUD Disaster Recovery Funds:	\$2,175,000.00
Obligated HUD Disaster Funds to Date:	\$0.00
Unobligated HUD Disaster Funds to Date:	\$2,175,000.00
Cumulative HUD Disaster Funds to Date:	\$0.00

Accomplishments/Beneficiaries: N/A

Report Narrative for this Activity:

LMDC carries out general planning activities associated with rebuilding and revitalizing Lower Manhattan. These activities include conducting studies, data gathering, and preparing plans. To date, the LMDC has assisted in the development of urban design concepts for the World Trade Center site, and solicited proposals to retain consultants to conduct a housing study, a retail demand study and to develop additional World Trade Center designs. Additional planning activities include traffic studies and architectural design proposals for building on or surrounding the World Trade Center site.

Activity - CorpD-7709) Planning

Responsible UOG: None

Start Date: 2/1/2002

End Date: 3/31/2004

Location Description: The office of the Lower Manhattan Development Corporation is located at One Liberty Plaza, 20th floor, New York, NY 10006.

National Objective: N/A

Activity Location(s): N/A

Funds

Total Projected Budget:	\$400,000.00
Total HUD Disaster Recovery Funds:	\$400,000.00
Obligated HUD Disaster Funds to Date:	\$400,000.00
Unobligated HUD Disaster Funds to Date:	\$0.00
Cumulative HUD Disaster Funds to Date:	\$56,210.00

Accomplishments/Beneficiaries: N/A

Report Narrative for this Activity:

LMDC currently utilizes the services of an economic impact consultant to assist in the evaluation of programs or projects to be funded through CDBG funds.

Activity - NA) Administration

Responsible UOG: None

Start Date: 2/1/2002

End Date: 2/1/2010

Location Description: N/A

National Objective: N/A

Activity Location(s): N/A

Funds

Total Projected Budget:	\$0.00
Total HUD Disaster Recovery Funds:	\$0.00
Obligated HUD Disaster Funds to Date:	\$0.00
Unobligated HUD Disaster Funds to Date:	\$0.00
Cumulative HUD Disaster Funds to Date:	\$0.00

Accomplishments/Beneficiaries: N/A

Report Narrative for this Activity:

N/A

Total number of activities reported = 13