

Appendix I

Workshop Dates and Locations

Financial District

Tuesday, July 22, 2003
6pm-9pm
World Trade Institute of Pace University
163 William St.

Battery Park City/WTC Site Area

Thursday, July 24, 2003
6pm-9pm
Museum of Jewish Heritage
18 First Place

City Hall/ Seaport

Wednesday, July 30, 2003
6pm-9pm
NYU-SCPS, Woolworth Building
15 Barclay St.

Chinatown

Thursday, July 31, 2003
6pm-9pm
P.S. 126 , Jacob Riis School
80 Catherine Street

Lower East Side

Wednesday, August 6, 2003
6pm-9pm
University Settlement
184 Eldridge St.

Tribeca/SoHo/Little Italy

Thursday, August 7, 2003
6pm-9pm
New York Law School
47 Worth St.

Lower East Side/Chinatown Follow-Up Workshop

Wednesday, August 20, 2003
6pm-9pm
P.S. 1
8 Henry Street

Appendix II

Sample Workshop Agenda

6:00-6:15	Registration & Opening Remarks	Kevin Rampe, LMDC President Jennifer Hurley, Moderator
6:15-6:20	Project Brainstorming Exercise	Jennifer Hurley
6:20-6:50	LMDC-City Presentation	Roy Bahat, City of New York Chris Glaisek, LMDC
6:50-8:35	Small Group Discussions & Project Brainstorming Participants/Facilitators	
<i>6:50-6:55</i>	<i>Brainstorm Card Review</i>	Facilitators will first read over the major categories that were derived from participants' project idea cards and then read the list of projects under each category.
<i>6:55-7:10</i>	<i>Discuss General Project Evaluation Criteria</i>	What criteria are important to consider for any potential project, criteria that are not specific to a certain topic?
<i>7:10-7:30</i>	<i>Transportation</i>	Discuss Criteria: What's important to consider when evaluating <u>Transportation</u> projects (including neighborhood access and circulation)? Brainstorm potential Transportation projects.
<i>7:30-7:50</i>	<i>Neighborhood Issues</i>	Discuss Criteria: What's important to consider when evaluating projects relating to <u>Neighborhood Issues</u> (including civic and community amenities and housing)? Brainstorm potential projects related to neighborhood issues
<i>7:50-8:10</i>	<i>Public Spaces</i>	Discuss criteria: What's important to consider when evaluating <u>Public Spaces</u> projects (including open space and parks, and cultural institutions)? Brainstorm potential Public Spaces projects.
<i>8:10-8:30</i>	<i>Final Additions to Project List</i>	Do you have any other projects to add to the list?
<i>8:30-8:35</i>	<i>Summarize Discussion & Choose Reporter</i>	
8:35-8:50	Small Group Reports	Volunteer from Each Group
8:50-8:55	What's Next?	Jennifer Hurley
8:55-9:00	Evaluation	Jennifer Hurley
	Group Discussion: What did you like about this workshop? What would you change?	
9:00	Thank you for participating!	

Appendix III Sample Workshop Survey

PART I: Check all categories that apply and then complete relevant information

- Business Owner [# employees: _____ Years in business: ____]
 Resident of Lower Manhattan [# of years living in Lower Manhattan: ____]
 Worker in Lower Manhattan [NYC resident (circle one): Yes / No]
 Civic/cultural group representative

Age: _____ Gender (circle one): Male / Female

PART II: Indicate the degree to which you agree or disagree with the statement:

1 2 3 4 5
 Strongly disagree Somewhat disagree Neither Somewhat agree Strongly agree

LMDC/City Initiatives for Lower Manhattan (“the initiatives”) Disagree——Agree

Overall, I support the initiatives I saw in the presentation

1 2 3 4 5

I support the *transportation* initiatives that were discussed in the presentation

Suggestions:

1 2 3 4 5

I support the *neighborhood* initiatives (e.g., community amenities) that were discussed in the presentation

Suggestions:

1 2 3 4 5

I support the *public place* initiatives (e.g., parks, cultural facilities) that were discussed in the presentation

Suggestions:

1 2 3 4 5

The initiatives address the needs of my neighborhood

1 2 3 4 5

Workshop Disagree——Agree

Overall, the workshop was useful

1 2 3 4 5

The introductory presentation was informative

1 2 3 4 5

The roundtable discussion let me voice my opinion

1 2 3 4 5

The brainstorming exercise generated good ideas for projects

1 2 3 4 5

The facilitators helped my group to have a productive discussion

1 2 3 4 5

Before the workshop, I understood the initiatives for Lower Manhattan and my neighborhood

1 2 3 4 5

After the workshop, I understand the initiatives for Lower Manhattan and my neighborhood

1 2 3 4 5

Ongoing Communication Disagree——Agree

I have obtained info on Lower Manhattan on the web (renewnyc.com; lowermanhattan.info)

1 2 3 4 5

I have obtained info on Lower Manhattan by reading newsletters from the LMDC or City

1 2 3 4 5

I have participated in an LMDC public hearing or another forum on Lower Manhattan

1 2 3 4 5

I would like to participate in future workshops

1 2 3 4 5

I would like to receive a newsletter with information on Lower Manhattan

1 2 3 4 5

I would like to visit a website with information on Lower Manhattan

1 2 3 4 5

I would like to receive an e-mail with information on Lower Manhattan

1 2 3 4 5

I would like to see posters with information on Lower Manhattan

1 2 3 4 5

PART III: Indicate how important you believe each of the initiatives to be:

1	2	3	4	5
Totally unimportant	Mostly unimportant	Neither	Somewhat important	Very important

Level of Importance for Lower Manhattan Not at all——Very

Improve transportation between Lower Manhattan and the region

1 2 3 4 5

Manage traffic better and improve streets for cars and pedestrians

1 2 3 4 5

Launch a free shuttle bus service running on a loop around Lower Manhattan

1 2 3 4 5

Improve ferry service and stations

1 2 3 4 5

Encourage the development of more housing

1 2 3 4 5

Construct more civic and community amenities (i.e., schools, libraries, hospitals)

1 2 3 4 5

Build cultural facilities (i.e., performance centers, museums)

1 2 3 4 5

Develop a major recreational facility for indoor and outdoor sports

1 2 3 4 5

Expand and renovate parks downtown

1 2 3 4 5

Create a public destination along the East River Waterfront

1 2 3 4 5

PART IV: Please answer the following questions

Are there additional *short-term* (<1 year) projects that should be considered for Lower Manhattan in general or your neighborhood?

Are there additional *long-term* (>1 year) projects that should be considered for Lower Manhattan in general or your neighborhood?

Please provide any additional comments.

Appendix IV Workshop Notes

FINANCIAL DISTRICT NEIGHBORHOOD WORKSHOP

GENERAL CRITERIA

Preserve existing positive qualities *e.g. mix of activities, pedestrian access, culture, small businesses/stores*
Maintain uniqueness of area - different than other Manhattan neighborhoods *.e.g. not another "suburbia"*
Support new public/private activities/interests (post 9/11) that have public momentum *e.g. Tribeca Film Festival, Kayaking-waterfront use, Wall Street Rising, River to River*
Ensure quality vs. quantity of projects & allocate resources accordingly
Work with existing community groups & merchants, small groups & cultural organizations
Efficiency – make financial sense
Add to mission statement that LMDC has consistency
Quality – does it serve everybody fairly?
Does it balance short-term & long-term goals
Economic viability
Does it add to NYC quality of life?
Make Lower Manhattan a destination
Stay true to timeline – incentives to come in ahead of schedule
Does it help build a 24/7 community?
Ensure fund distribution is public and process is transparent

TRANSPORTATION (*includes neighborhood access, circulation*)

CRITERIA

Balance needs of existing community (2x) (*small business & residential concerns*)
[Contribute to] 24/7 community
Tourism management (2x)

NEIGHBORHOOD ACCESS

CRITERIA

Ensure easy access to both waterfronts
Encourage public transportation use vs. cars
Balance amenities
Pedestrian flow
Memorial/shrine
Transportation should service WTC area development

SUGGESTED PROJECTS

East River waterfront access / FDR highway relocation
Grand point of arrival / Central Transportation HUB (2x)
Provide link to LIRR in Lower Manhattan (Fulton Street transit hub) (2x)
Emphasis on public transportation; discourage private transportation *e.g. congesting pricing*
Increase ferry use
Improve ferry terminal area, clean-up at City Hall; clean up & beautify Battery Park's ferry area (2x)
Create space for tour bus parking
Add space for bike racks
Figure out airport connection to JFK, NWK & LGA (7x) will make downtown more of a destination
Make train to plane part of TransitCheck system
Bus management – off street parking
Traffic calming design
Open up streets *e.g. Wall Street, Park Row*
Eliminate street vendors along Broadway especially south of Fulton
Pedestrian view
Make some streets pedestrian malls
Fulton Street hub - keep Corbin Building. Maintain far-side through restoration. Keep John Street's historic character
More water transportation; encourage more water taxi usage from shorter distances *e.g. Tribeca to Wall Street*
Signage to water-taxi schedule of boats
Integrate water taxis with local surface transportation
Vesey Street pedestrian bridge & walkway to Church, Liberty Street Pedestrian Bridge (2x) & walkway to Church Street
Increase access to World Financial Center
Increase east/west pedestrian traffic flow over West Street including bikes, scooters etc.
Improve Liberty & Vesey [*connection*]
Open Greenwich street to vehicular traffic
Keep contracts in neighborhood – give preferential vendor status to small business in neighborhood *e.g. printed materials, building etc.*
Public sector or government should create incentives for private companies to use downtown firms. Big businesses downtown should be given incentives to award contracts to downtown small businesses
Support structure for small businesses' collective identity while preserving character of area

SECURITY & HEALTH

CRITERIA

Balance security [in transit hub] with open spaces;
A Grand Central large congregation of people may be another target – focus on security
Health Issue [As relates to bus exhaust and long term hub construction]

SUGGESTED PROJECTS

Apply idling rules to limos, buses etc.
Apply environmental defense's paper on low-sulfur fuel & traps

PROCESS

CRITERIA

Does it fit financial allocation
Help make Lower Manhattan a destination (2x)
Speed & viability
Communication/ information center for effective communication about transportation disruptions & upcoming projects;
Inclusiveness of participation in these plans (2x); access to decision makers; all local projects should include ongoing input from local residents (use local residents/workers in the studies & also to consult re: findings especially regarding feasibility & planning studies at beginning
Support/involve local business in the very area you want to revitalize – requirement to use local people for studies, engage people who live & work here – who are intimately involved here!

SUGGESTED PROJECTS

Create incentives for coming in ahead of schedules

Restore Cycle

OPEN & PUBLIC SPACES

OPEN & GREEN SPACE

CRITERIA

Be creative regarding use of privately owned open space
Major issue: balance security and open access; secure without using Jersey barriers (3x)
Does it facilitate making the area a destination (2x)?
Develop mechanisms to measure usage/access – ongoing
Create public/private partnerships that foster open space
Planning designs should create perception of public/open spaces
Focus on useable public spaces for active recreation (e.g. Frisbee, soccer etc.)
Partnership on Manhattan side of Brooklyn Bridge with BBP effort

SUGGESTED PROJECTS

Landscape Liberty Park
Market existing open spaces; East River development seems broad & expansive, focus on existing open spaces (2x)
Create “Emerald Necklace” string of parks
Continue connecting some of the disjointed park spaces
Identify public space areas that haven't been maintained and could be used for programs
Create more waterfront opportunity for activity
Make sure sky gardens are known to be public
More public benches & seats
Improve lighting (2x)
Build more playgrounds
Barge with beach on waterfront
Develop eastside waterfront- make a priority (2x) e.g. “Adopt a waterfront space” similar to Adopt a Highway program.
Build wider sidewalks (for street-side dining)
Gardening & pet care
More free activities e.g. concerts, dance, music, theater, humanities in public spaces (will spill over to local businesses) (2x)
Create incentives to develop self-sustaining businesses (2x)
Improve lighting in public spaces
Clean streets more frequently/ Rodent control; sanitation workers need better access to blocked off streets, many of which are currently underserved
Develop method of enforcing DOT service levels & regulations
Dog parks (2x)
Improve connectivity and green space at WTC site
Bicycle/wheeled human-power paths similar to Amsterdam
Make Battery Park more useable for residents & families
More outdoor tables for lunch
Create more small activity districts like Stone Street
More genuine festivals & fewer “street fairs” e.g. creative cultural festival, Tribeca Film Festival

CULTURAL INSTITUTIONS

SUGGESTED PROJECTS

Create youth/senior centers
Create more indoor open spaces; open those that exist but have been closed for security reasons
One big large outdoor performance space similar to former WTC plaza
Create a theatre for downtown/ dance performance space
A ticket booth more centrally located
A community oriented arts institution (located in Tweed Courthouse)
A co-op artists colony-residency space
Fish Market – create an art district with small shops & galleries

NEIGHBORHOOD ISSUES (includes civic/community amenities, housing etc.)

NEIGHBORHOOD IDENTITY

SUGGESTED PROJECTS

New brand for neighborhood *e.g. LoMa (2x)*
Create identity for Financial District; establish common themes – who are we and what kind of businesses do we want in the area

HOUSING

CRITERIA

Balance rental vs. co-op/condo development
Use existing residential stock
Create properties for a range of incomes; enable different ways to contribute (*other than money e.g. skills*)

SUGGESTED PROJECTS

Build more affordable housing (create ownership)
Affordable housing to city-government workers who work down here
Mixed income housing
More purchasable housing (beyond rentals)
More family (3-4 bedroom) housing
Create incentives for landlords to utilize landmarks & other beautiful buildings for housing

AMENITIES

CRITERIA

Projects should attract people and create a 24/7 community
Does it foster neighborhood growth (4x)
Preserve the character of the neighborhood
Plan /allocate services based on demand (*cost/benefit analysis*)(2x)
Projects should find a balance by zoning (*areas where can and can not have outdoor, 24/7*)
Create ways to measure how well services meet needs on an ongoing basis
Develop mechanisms to attract more small businesses *e.g. incentives, marketing programs*
Find balance between tourist & residential concerns and needs

SUGGESTED PROJECTS

Build & create incentives for additional amenities *e.g. grocery/food stores, eyeglass stores, child-care facilities (for city workers) (3x), restaurants, cafes with street-side dining(4x); should stay open 24/7; Culture & entertainment should be considered essential public amenity*
Evening entertainment *e.g. movies, clubs, late night bookstore etc. (2x)*
Build more schools (*good, public, full zone Jr. High School*) (3x)
Library visibility & more libraries (2x)
Street modification / beautification - encourage sidewalk cafes; street beautification along Church Street at WTC site and along Greenwich & Cedar Streets
Street level retail in all new development *e.g. Liberty Street & Greenwich Street*

CIVIC & CULTURAL

CRITERIA

Maintain /work with existing cultural institutions

SUGGESTED PROJECTS

Create guides *e.g. "Liberty Trail" to help tourists navigate, informational kiosks (digital)*
Utilize existing character & Identify Historic resources in Lower Manhattan (2x)
Performing Art/Concert Hall Club; a venue to bring music & other performances to a space on a nightly basis – help with lack of “night life” in area

COMMUNICATION & SECURITY

CRITERIA

Is it safe? People on the street build security & help create 24/7 community

SUGGESTED PROJECTS

More money [designated] for security
Communicating terrorist alerts in real time – wirelessly – remotely \$ sirens – messages – directions via public address megaphones to distribute info publicly. (2x)
Infrastructure for capacity & redundancy to support various mobile communications including cell phones, text messaging, internet & computers etc. (2x)
Improve quality of & access to technology

MISCELLANEOUS

CRITERIA

LMDC distribute \$50 million amongst many businesses & organizations that will in the next 12-18 months utilize the funds to facilitate or start up businesses and programs that will create Lower Manhattan as a neighborhood destination

Creative use of empty buildings

Improve sidewalk-phasing so perception of everything being torn up is improved

Improve publicity on what's going on downtown

More development list State Street

Utilize streets that used to be open & are now barricaded – use them creatively

SUGGESTED PROJECTS

More financial incentives for all manner of start-up projects

Smaller businesses & more programs

Improved communication of existing programs & services available

Expand Liberty Bond program by lowering criteria, barriers, to entry, ultimately flowing to medium & smaller business developments not just grants.

BATTERY PARK CITY/WTC SITE AREA NEIGHBORHOOD WORKSHOP

GENERAL CRITERIA

Maintain a connection between goals and issues that may obstruct those goals

Consider all people in each project, families with small children, disabled, elderly, etc.(2x)

Be real(2x)

Balance stakeholder needs

Show that not spending all the money on the planning process

Determine projects based on community input(3x)

Consider tourist impact

Consider street vendor impact

Allow for ample communication systems

Allow for transportation emergency planning

Support existing businesses & initiatives

Look at how area has been developing & build on strengths/roots

Implement new ideas carefully

Evaluate additional services that may be required for certain projects (i.e. sanitation, police, fire, etc.)

More security, more police presence, maintain strong protection of the area

Security

Need to consider what is going on in the rest of the city and how it relates to downtown development plans & vice versa

Don't try to recreate midtown in downtown

Always consider access to the neighborhood(2x)

Minimize disruption to the area (e.g. construction projects); maintain regard for residents & businesses

Immediacy of delivery- Projects that can be done sooner should be undertaken immediately to enhance quality of life now (2x)

Projects should begin soon. Get going (3x)

Recognize this is a CBR & residential area

Any project should take into account weather condition in winter and design appropriately

Consider sufficient infrastructure, including energy resources to support all the anticipated development

Ensure environmental sustainability/ Encourage green design(2x)

Evaluate environmental issues from construction

Coordinate timing of projects

Maintain the highest quality

Respect the historic core

Projects should be beautiful & inspirational

Preserve the diversity of downtown

Minimize disruption to residents-take quality of life into consideration(3x)

Continuously weigh cost vs. benefit of projects(4x)

Prove the need(2x)

Clarify who benefits from what project

Evaluate the short & long term affects or effects

Support the short term survival of businesses

Provide public, physical & visual access to all waterfronts

Maintain aggressive communication of projects progress (i.e. signage with % of completion, when to start, time frame)

Ensure projects have wide spread public support, especially in Lower Manhattan

Construction mitigation to protect BPC

Satisfy needs of 24 hour community(2x)

Define boundary of downtown(2x)

Organic vs. planned

More design competitions

Revitalize street life

Safety for pedestrians

Improve people's lives

World class –setting the standards of how people should live (e.g. green standards, aesthetics)
Diverse mix of land use
Building can be a model for mixed development
Restore vitality

TRANSPORTATION *(includes neighborhood access, circulation)*

BALANCE NEEDS

CRITERIA

Create opportunity to engage in the life of the City
More integration of types of transportation
Access for all abilities on public transportation. (i.e. disabled, mothers w/ carriages)(2x)
Recognize the conflict of trying to balance bringing in more commuters & the idea of creating a residential community
Keep it affordable
World Class design & technology
Coordinate construction schedules with community priorities in mind
Bus parking off-site
Consider sensible traffic patterns along with possible impact to BPC
Determine which merchants/ tenants would be displaced and provide adequate compensation
Consider who gains/ who loses in quality of life issues (i.e. convenience vs. noise, etc.)

SUGGESTED PROJECTS

“Grand Central” being built in Lower Manhattan should allow for retail and restaurants to be created, but maintained above ground
Tourist management/ weekend & weekday traffic management
Bike lanes as part of street grid
More parking
More on-street parking for people who live in the area

NEIGHBORHOOD ACCESS

CRITERIA

Create easy access to transportation
24/7 operations
Ensure access to BPC for cars and pedestrians during construction
Increase accessibility from mid-town to downtown
Don't bury West Street
Consider the effect on pedestrian traffic
Consider how new transportation options connect to the entire region

SUGGESTED PROJECTS

Find alternative to burying West Street (i.e. pedestrian bridges)
Ferry connecting boroughs and airports that run on a 24/7 schedule(4x)
Airport connection using existing train tunnels
Airport connections are vital(3x)
Aesthetic signage(2x)
More ferries connecting to buses, subways, etc
Ferry that goes around the island as transit, not just touring
Short term trolley on Vesey from West Street to Broadway and beyond
Extend subway access into Battery Park City (i.e. shuttle bus)
Create better access to # 4,5,6 through City Hall Park (tunnel)
Finish 2nd Avenue subway line
Pedestrian tunnel from river to river along Fulton St.
East/West transportation options similarly to Battery Park shuttle & or subway (i.e. like Grand Central/Time Square shuttle or monorail/cable car)(2x)
Trolley loops
Express buses connecting to mid-town, centrally located, closer to BPC
Make downtown walk-able (i.e. make Wall Street, Broadway, and others pedestrian only) (2x)
Create direct connections to suburbs; ala Grand Central, to allow for commuters from Westchester, CT, and Long Island, not just New Jersey.
Make West St. more pedestrian friendly such as promenade with cafes and umbrellas for seated area
Create exit on West Street from the new Path station
Post subway and bus closing and transfer info at new info kiosks on what to do or where to go if mode of transportation becomes inaccessible during bus rerouting and bus/subway closings
Increase taxi services
Street Management plan for Lower Manhattan and Financial District
Public Transportation Management
Escalator on Liberty St. bridge

SECURITY & HEALTH

CRITERIA

Ensure environmental stability
Green industry use regional materials
Well thought out signage and way finding
24/7 safety (2x)

Pedestrian safety
Consider safety and environmental issues associated with tunnels
Impact of projects on immediate environment

SUGGESTED PROJECTS

Electric vehicles and other environmentally sustainable alternatives
Clean vehicles
Implement air quality improvements
Control idling buses/taxis etc. to reduce pollution(3x)
Signage for way-finding!
Internal “way-finding” for subway system. Subways should be more tourist-friendly; Way finding should be auditory
Speed limit signs, police patrols, ticket speeders on West St. from 59th St to downtown so we can cross safely
Place a crosswalk at the end of West Street to safely cross to BPC(3x)
Institute road calming measures (i.e. speed bumps, narrow roads to slow traffic)
Improve subway stations (2x)

PROCESS

CRITERIA

Perform cost benefit analysis
Prove West Street project is beneficial for the cost
Evaluation based on perceived safety
Transportation plans should not necessarily be focal point of redevelopment. Seriously evaluate if the transportation problem is really that bad and if we really need access to the airport
Practice intelligent spending of money

SUGGESTED PROJECTS

Congestion pricing throughout downtown-follow the London model
Hold State/ D.O.T. public hearings on proposals for tunnels, etc. early in the process

OPEN & PUBLIC SPACES

OPEN SPACE

CRITERIA

Open spaces should be animal friendly
Aesthetically pleasing
Take advantage of resources
Parks, public spaces and culture is the single most important thing in development of Downtown
Open space must serve neighborhood and city – include members of community (children/pets) (2x)
Do not concentrate all of the open space in one area
Use the amenities to set a design in neighborhood
Green open space
Grow public space to keep pace with residential growth
Safety – police (3x)
Organically manage Public Parks
Make Financial district more residential
Insure easy access to WTC Memorial Site
Downtown community to be part of process
24/7 community that benefits residents and workers of NY – not just tourists
No [hydroponics] gardens
Don't lose any open space
World class design up to Battery Park City standards

SUGGESTED PROJECTS

Create a lively street downtown (possibly Fulton St.) like Broadway uptown
Playgrounds/Recreational Spaces in all of Downtown area (4x)
Unique open spaces
Safe dog runs
Better sites for public art
Make waterfront and water part of our own useable open space
Create connections with Governors Island (2x)
Utilize space under bridges (possible spot for community centers)
Create a downtown section of Hudson River Park
Fund Hudson River Park as the restoration/development of part of West St. construction (2x)
Athletic fields in Hudson River Park below Chambers (3x)
Ball Park, Soccer Fields, Tennis Courts
Good lighting, signage, and seating for the parks
More fountains to create gathering spaces, and for children to play in
Solve problem of and finish City Pier A
Support for Fulton St. project to attract Down-towners
Expand transportation to include South Street Seaport
More trees landscaped naturally (like in Central Park)

Improve barriers immediately
Community/Family Centers/Child Care
Make Liberty Square green
Give Battery Park City more open space, waterfront and pedestrian streets

CULTURAL INSTITUTIONS

CRITERIA

Should be self-sustaining
Diverse arts – to attract all different people (2x)
Use the arts to revitalize the neighborhood
Some projects should be a reflection on the events of 9/11
Attract more people Downtown with places to go and things to do there besides work
Keep it fresh and new
Historic preservation
Concern for mental health with the impact of tourism and construction
Complete projects in a timely manner

SUGGESTED PROJECTS

Open new clubs and restaurants
Jazz clubs/world music – in essence diverse programs
Housing for artists – possibly on Governor's Island
Build a metropolitan museum on Governor's Island
Need to enhance and market small cultural institutions
Capitalize on cultural and historical institutions and sites
Revive Guggenheim or other art museums Downtown
Create a new theater or renovate an old one
Create a Broadway sized theater/concert space
Cultural institutions should directly serve local population
- Interactive Children's Museum w/changing exhibits (2x)
Libraries
Spread the word about cultural projects
A specific memorial for Battery Park City (i.e. Scott's dog, Bear, helped rescue people)
Start "Seeds of Peace" – a type of program Downtown, where the biggest act of hate occurred, to bring children of the country together and show how peace can happen
Freedom Tower should have a "cultural condominium" in its basement floors with a range of 10-15 museums
Create a Family Tourism Destination
Convert local Firehouse 10 Ladder 10 into a museum instead of an active firehouse, including a memorial and tribute to the Firefighters

NEIGHBORHOOD ISSUES *(includes civic/community amenities, housing etc.)*

NEIGHBORHOOD IDENTITY

CRITERIA

Create a 24/7 environment (2x)
Preserve architecture on Fulton St.
Convenience is important for residents
Consider all socioeconomic groups, not just the affluent
Historical preservation (2x)
Recognize distinctiveness of Lower Manhattan and its neighborhoods (2x)
Retain small structures
Reduce construction's impact and avoid the re-opening of pavement
Control pollution
Tie neighborhoods together
Do not neglect needs of residents outside of BPC
Pay attention to the environmental effects of actions and traffic plans on neighborhoods
Diversity- try to keep younger people and retirees here; a richer cultural and economic mix with diverse price points of retail (2x)

SUGGESTED PROJECTS

Grant incentives to locate and stay here
Market Downtown and Downtown's events to rest of Manhattan and NJ
Continue the development planned for BPC as envisioned before 9/11
More street furniture: trash bins, benches, better designed vendors (kiosks)
More trees along streets
Minimize street vendors, especially near Ground Zero
Tear down Deutsche Bank; the black shroud is a constant reminder
Clean public bathrooms
Identify historical Dutch streets with significant markings

HOUSING

CRITERIA

Recognize growing residential community
Keep grant incentive residents here
Retain families in BPC
Noise abatement – protect home owners
Take extra steps – scheduling in day time jack hammering

SUGGESTED PROJECTS

Residences for artists
Create affordable housing (3x)
at least 1,000 middle income units
20% of any new housing should be moderate (ideally 25%)
More housing
Build family sized housing
Build more Green buildings
Create West Side & East Side affordable housing
under \$50,000
non-rental purchasable studios in the \$200,000 range

AMENITIES

CRITERIA

Poll the community to identify desired amenities and specific businesses they want to move in
Make night life a priority
Create a demographic study and strategic plan for business development.
True competition in BPC for grocers and eateries
Make bike paths more accessible
Make higher quality and more affordable restaurants, groceries, and chain pharmacies with incentive to address high rents and attract businesses with lower rent and break up the restaurant/grocery monopolies in BPC
Need services for people that work at home
New amenities should serve the city and visitors as well as the neighborhood (i.e. the broader historical and cultural assets)
Take into consideration the residents in S. Greenwich neighborhood
When designing the waterfront, child safety should be paramount

SUGGESTED PROJECTS

Entertainment (Production Center)
Create a Playhouse/Performance Space
Upscale retail stores (2x)
More clothing stores
Encourage small stores – butchery, bakery
Build Libraries and Post Offices (3x)
Rent space and do it now
Create a BPC Science and Industry Library (long term goal)
East Library and West (BPC site) Library w/ real hours and of a usable size for all users
Bike Rentals (short term)
Create corner coffee shops, bakeries, shops, restaurants open weekends and late evenings (2x)
Good restaurants (2x)
More grocery stores (better/affordable supermarkets) (i.e. S. Greenwich St.) (5x)
More pharmacies (3x) (a 24 hr Workshop).
Street level retail like Stone St.
Child and health care services
Public Laundromats
Tennis Courts at Albany and West Streets
A facility like the Chelsea Market
Local playgrounds
A Visitor's Info Center
Create public swimming pool
Create a winter time River to River festival with wintertime activities

CIVIC & CULTURAL

CRITERIA

Enhance civic & community activities

SUGGESTED PROJECTS

Art Space
Schools (2x)
Build a BPC/TriBeCa Community Center (2x)
Build a Youth Center (2x)
that could hold a Children's Museum
open after hours for older children
Build a Physical and Cultural Center
Build a transit Museum
Support the 92nd Street Y's proposed community center facility

COMMUNICATIONS & SECURITY

CRITERIA

More police and fire protection (2x)
A more accessible firehouse location; during construction street closures will increase response time to BPC
Take burden off first responders and have initial plan for organizing and responding to emergency situations

SUGGESTED PROJECTS

Make bollards collapsible for emergency vehicles
Safe programs for teens and adults
Create a FEMA trained Community Emergency Response Team
More lights
Remove Jersey barriers
Open up Park Row

BUSINESS

CRITERIA

Release under-utilized commercial space
Attract the proper mix of retail by promoting key residential and employees mix
Interview small business owners, not just big companies, to see what they need

SUGGESTED PROJECTS

Tax abatements/Real Estate
Sales Tax free days
Corporate tax credits for employees within the area
Publish a community professional directory including doctors, veterinarians, dentists, etc.
Bring back businesses that were forced to leave

MISCELLANEOUS

CRITERIA

Jobs and wage subsidy like the Liberty Jobs Program's incentives and credits (i.e. Like at the Southwest NY restaurant)
National advertising about plans and progress of Lower Manhattan programs, incentives and projects

SUGGESTED PROJECTS

Reconstruct Cedar St.
Non-Profit and arts
Retail (restaurants, small businesses)
Marketing and public relations for Lower Manhattan businesses and assets
Attract better quality businesses

CITY HALL/SOUTH STREET SEAPORT NEIGHBORHOOD WORKSHOP

GENERAL CRITERIA

Determine how all projects fit together to create a viable set of mixed use neighborhoods/define goals and objectives
Integrate income levels for all new housing and provide affordable housing to balance the loss of mid, moderate and low income residents. (5x)
Create a 24/7 community (3x)
Keep building scale and character consistent with area (4x)
Pedestrian street(s) movement "friendly" plan (2x)
Improvement of public transit accessibility to all users (transportation Hub)
Best practices of sustainability/measure whether it accomplishes what it is intended to do (2x)
WTC site should not be focal point of all actions/balance development between site and surrounding area (2x)
Create/connect/support cultural institutions (6x)
Provide facilities and services to encourage the growth of the neighborhood/encourage people to return after work hours
Maintain life/work balance when considering projects
Be environmentally friendly; i.e. water/air/life quality (4x)
Support existing businesses and take advantage of their community knowledge (2x)
Balance, coordinate, and cooperate among currently competing constituencies
Creation and sustainability of health care infrastructure (3x)
Development of the East River waterfront (7x)
Emphasize and provide incentives to public transportation to improve east/west connections
Public review design standards with human scale awareness (2x)
Healthy, natural landscapes available to all (2x)
Respect for existing structures, i.e. cobble stones in streets/historic neighborhood scale (light and air) (4x)
Universal design accessibility/respectfully design WTC Memorial
Community awareness (2x)
Make Lower Manhattan interesting for all, especially children
Add diversity to Lower Manhattan, i.e. economically, culturally, recreational, biodiversity etc. (2x)
Be fiscally responsible
Human health considered in all future projects
Based on unbiased research
Evenly distribute new projects throughout Lower Manhattan

Cost benefit analysis – tradeoffs, impact on other parts of the city – must be in balance with the needs of the rest of the city; should benefit larger community rather than individuals, i.e. liberty bonds
Use funds to focus on smaller projects/businesses instead of investing in one large project/business
Provide grants over loans where appropriate

TRANSPORTATION *(includes neighborhood access, circulation)*

NEIGHBORHOOD ACCESS

CRITERIA

Studies of people with different needs
Take lead in non-polluting transportation (3x)
Improved circulation within district/minimize disruption to residents and commuters
Re-open Park Row and surrounding streets (2x)

SUGGESTED PROJECTS

Pedestrian streets in management plan/increase & keep foot traffic
Limit private vehicles (3x) and non commuter buses
Greater accessibility for pedestrian and handicapped
Place to charge an electric car
Better east/west connections for pedestrians and vehicles (3x)
Electric buses/Jitneys to run on Fulton and Liberty St.; Downtown loop; Jitney buses from City Hall to South Ferry and Waterways terminals (3x)
Elevated rail to move pedestrians above ground (2x)
Restrict truck activity (esp. during lunch hours) (2x)
Increase car free areas
Restrict authorization for government parking (2x)
Off street parking facilities for all vehicles (5x); special resident parking decals for some neighborhoods
Attract visitors/business/residents and encourage them to use neighborhood amenities/establish businesses (2x)
Incentive for tour operators to leave buses outside Manhattan and let tourists use Mass Transit
More precise and clear street signs for better navigation; better interpretation
Bike racks
Additional traffic guards for Whitehall, Water and Broad St.
Better Long Island connection

BALANCE NEEDS

CRITERIA

Direct transit access/Convenience
Greater connections to city and region
State of the art mass transit and communication
Balance transportation projects on east and west sides
Relieve congestion on Canal St.
Any new streets or highways should be roofed so they can have parks or water on top

SUGGESTED PROJECTS

Better airport access (3x)
Better transit hubs and spaces (Fulton St.)
Second Ave. subway (3x)
Direct midtown link
Better bus parking plan/restrict tour buses esp. to WTC site (2x)/more environmentally friendly buses/bus lanes during rush hour
Make all subway stops active again
Increase Waterway use/make waterway connection to LaGuardia
Park & Ride – shuttle from outlying parking facilities; can double as neighborhood shuttle
Better ground access to Seaport from north and west of Fulton area
Increased Ferry service/Metro North connection to other boroughs and Westchester and Connecticut; make ferry more affordable and advertise to promote usage
Mass transit connection from Chinatown to West side
Connect #7 train down the West Side Highway
Use helicopter service for short trips to airports, LI, etc./ add heliports

PROCESS

CRITERIA

Rational timeframe for projects/keep public informed
Coordinate projects

SUGGESTED PROJECTS

Realign Liberty Bonds to transportation projects

SECURITY & HEALTH

CRITERIA

Transportation/ Pedestrian safety

SUGGESTED PROJECTS

Create more attractive security barriers, i.e. planters in City Hall Park

OPEN & PUBLIC SPACES

OPEN SPACE

CRITERIA

Open all city hall parks and all open spaces/create more green spaces, i.e. a boulevard; accessibility (4x)
Make facilities available on evenings and weekends
Connect open spaces
Maintenance and upkeep (3x)
Adequate lighting
Public restrooms
Recognize lack of open/green space of East side
Create public spaces that work well and provide a variety of activities, support cultural and social interaction (2x)
Beach along the river? ex. Seine River in France

SUGGESTED PROJECTS

Burial ground buildings
Create more/repair pier space (3x)
More creative waterfront/recreation uses on west side
More green space along streets/seaport (2x)
Fulton/Nassau St. pedestrian mall and additional seating
City facilities to support communities (eliminate graffiti, clean up after tourists)
Set truck delivery times earlier
WTC memory should evoke internationalism of NYC
Connect development of Governor's Island to Lower Manhattan (3x)
Improve overall aesthetics of Lower Manhattan
Provide open space to accommodate new East side population
Demonstrate new technology for natural buffers
Esplanade comparable to Hudson River
Non-residential Marina
Privately managed dog runs
Market within Brooklyn Bridge similar to Grand Central Station/Chelsea market like development

CULTURAL INSTITUTIONS

CRITERIA

Cross promote events open to the public (2x)
Cultural institutions should be required to provide community services
Create a place to escape to for quiet contemplation
Range of sizes and management structures of cultural institutions

SUGGESTED PROJECTS

Convert the Tweed Courthouse into a cultural space (2x)
Promote and expand hours of Indian museum and all museums (2x)
Mixed/Performing and cultural arts center/ Art galleries (4x)
Outdoor amphitheater/B.A.M like institution (3x)

NEIGHBORHOOD ISSUES *(includes civic/community amenities, housing etc.)*

AMENITIES

CRITERIA

Well thought out plan, not rushed development following a plan
Distribute all types of development around Lower Manhattan
Provide services that people need
Define what neighborhoods need to be improved
"Happiness Value" – evaluate what stresses the community/ improve quality of life for residents and tourists
Access to government and medical facilities
Affordability
Safety (4x)
Minimize impact of police station on residential circulation due to security needs

SUGGESTED PROJECTS

Build/Strengthen elementary schools (3x)
Build more libraries (2x)
Create partnerships among schools/ institutions/residents
Better integration of entities and agencies
Engineer a sub structure for the infrastructure necessary for maintenance and repair (2x)
Community recreation center/sports facilities (6x); Senior center
Better resource directories
Integrate student population into community
Day –to- day ombudsman
Create special housing
Create modern office for Department of Education in WTC site
Improve downtown hospital facility

Public Market in Seaport area
Open additional Post Offices
Real Estate Clearinghouse
Re-evaluate property values in Lower Manhattan
Special dispensation during this period to resolve special issues with the city, i.e. ombudsman for small businesses in Lower Manhattan below
Canal – special permits for parking and loading/ unloading customers (2x)
Improve quality/reputation of South Street Seaport

HOUSING

CRITERIA

Determining need for housing
Develop monitoring entity to ensure housing affordability – housing should be inclusive
Future of downtown is residential and therefore services should be focused to those needs
Homes and jobs are important and needed

SUGGESTED PROJECTS

Use Liberty bonds for affordable housing/control rent increases
Integrate income levels for all new housing and provide affordable housing to balance the loss of mid-, moderate and low income residents.

SANITATION

CRITERIA

Waste, truck traffic, compost, recycling
Sanitation – more locations, clean more regularly during the day in high traffic areas

NEIGHBORHOOD IDENTITY

CRITERIA

No “Mall-ification” – especially on Fulton St.; Columbus Ave. is a good model
Make use of Lower Manhattan history
Demographic diversity (2x)

SUGGESTED PROJECTS

Move police precinct to a non-residential area
Make residential areas more user friendly by adding supermarkets, dry cleaners, restaurants, day care, etc.

CIVIC & CULTURAL

CRITERIA

Provide learning and entertainment opportunities, i.e. movie theaters (on east side of downtown), night life, cabaret (4x)
Enhance culture – non-profit and profit (3x)

SUGGESTED PROJECTS

Housing, rehearsal and work space for artists (2x)
Devote space in WTC site for cultural activities

BUSINESS

CRITERIA

Balance needs between residents, businesses, cultural, visitors etc. (2x)
Make creative use of regulatory authority to create tax incentives and zoning regulations that impact on developers and businesses

SUGGESTED PROJECTS

Preserve and strengthen small businesses (2x)
Quality retail/restaurant services – better diversity and longer hours (7x)
Collaboration of small business owners and group marketing effort local more focused for small businesses
Reinstate green market/attract grocer's/initiate CSA – community supported drop off location for regional produce (2x)

MISCELLANEOUS

CRITERIA

Promote intercultural understanding
Add value by returning natural vegetation

SUGGESTED PROJECTS

International Children's Peace Festival, i.e. on Chinese Model – “World Children's Song Festival”

CHINATOWN NEIGHBORHOOD WORKSHOP

GENERAL CRITERIA

Long term sustainability
Promotes tourism
Doesn't destroy neighborhoods
Financial transparency
Help the community help itself—increase self sufficiency
Beneficial/applicable to multi-generational constituency
Integrate this community with larger NY community
Enhancing quality of life—professional, leisure, education
Evaluation component of program (Did we succeed?)
Mechanisms to get feedback from community
People running projects should be from community (a certain minimum %)

Should reflect the values of the community—education, family life, culture-pride in culture, religious practices
 Move quickly through execution to completion
 Equitable—everyone shares in benefit of neighborhood improvements
 Doesn't cause displacement
 Build in maintenance financing
 Environmentally sound
 Economic opportunity for neighborhood
 Improve quality of life
 Outreach to community to educate about projects, then go forward only with community consensus
 Focuses on needs of low-income people
 Family oriented
 Projects should provide ways to bring community closer together
 Create job opportunities
 Projects should always recognize and embrace the community's diversity (race, language, and ethnicity).
 Better balance between functional issues (like eating, parking, etc.) and less tangible but non-the- less crucial issues like community
 unity/identity/vitality.
 Public participation-open process
 Communication-feedback from LMDC at planning process
 Open access to Chinatown—transportation
 Holistic solutions, comprehensive
 Retain and create jobs
 Promote new business
 Opportunity for new job training for residents
 Preserve cultural integrity of community
 Employment of Chinatown residents for all new LMDC projects

TRANSPORTATION *(includes neighborhood access, circulation)*

CRITERIA

Pedestrian Safety—Canal Street(2X)
 Control traffic, less volume
 Additional "affordable" parking (2X)
 Need more parking for both visitors and tourists
 Show me the money
 More Community involvement
 Connect to the rest of the City
 MTA help subway stop at Chatham Square
 Relieve congestion
 Easier access (in, out, and through)
 Environmentally sound
 Decrease noise pollution
 Affordability
 Select projects that will bring the benefits of a Second Ave subway to Chinatown

SUGGESTED PROJECTS

Open Park Row(6X)—give explanation of why Park Row is closed, open access to Chinatown
 Give the police a parking garage so they don't need to continue to usurp the street
 Re-open Park Row for tourist buses
 Add parking spaces on both sides of Allen Street Mall, between Delancey and Canal* (2X)
 Down-zone on narrow streets to preserve neighborhood scale and character (i.e. Mott, Mulberry)*
 Transform Allen street Mall into a boulevard with enhanced pedestrian, bicycle access to the waterfront.*(3X)
 Build pedestrian improvements along Forsyth between E. Broadway & Canal*(2X)
 Widen sidewalks on E. Broadway*(3X)
 A large public parking facility in the neighborhood of Chinatown(3X)
 Re-open Municipal Parking lot
 More municipal parking facilities
 Underground garage under Columbus park
 Parking "clusters" on perimeter with shuttle service
 Use large parking lot in D.U.M.B.O. with shuttle
 Stop Police cars from taking so many parking spaces(2X)
 Angle parking (2X) on Allen Street (or wide streets)
 Improve MTA service(2X)
 Re-opening of D train
 Less congested vehicles
 Get the U.S. to advocate for cleaner fuel and more energy saving products-cars
 Monorail system to link remote parking site to Chinatown
 Shuttle between parking (maybe @ river) and Chinatown
 Reexamine bus routes
 Operate a free hop-on hop-off shuttle service for lower Manhattan (with one initial low fare)
 A cultural bus route

Affordable shuttle bus around Chinatown like L.A.—color-coded trolleys—encourage tourism
 Rickshaw & Pedi-cabs
 Speed bumps on Canal Street
 Add turn signals off Canal Street at heavy intersections. Bowery, Mott, Baxter, Elizabeth, Broadway.
 Middle of the street crossings—like Rockefeller Center
 Bus Terminal / assigned bus stop for designated operator, i.e. Grayline, Greyhound, coach USA, Casino buses
 Waiting spaces
 Replace all coin operated meters with Muni-meters to facilitate turn over and vacancy
 Muni-meter parking, use waterfront
 New constructions will require having underground parking spaces. 50% for residents and 50% for the community
 Multi-lingual, legible traffic signs
 Better network of one-way streets
 Create/plan a ferry route/service that connects lower Manhattan with various ports in Connecticut or even Boston to promote tourism
 *These are “snow card” ideas taken out from the RCI or AAFNY studies.

OPEN & PUBLIC SPACES

PARKS & OPEN SPACES

CRITERIA

Enhanced public & recreation opportunities
 Preserve cultural integrity of all public spaces
 Building on what is already here
 Culturally sensitive
 Capital investment
 Site for Cultural Center
 Connect to Lower Manhattan
 Connect to water
 More community involvement
 Cultural center space required on any new construction
 Open up waterfront
 Community vitality
 Safety
 Better lighting, cleaner streets

SUGGESTED PROJECTS

Fund concerts and films in Columbus Park.*(4X)
 People friendly parks and open spaces that are sensitive to the cultural needs of the community
 Fix broken benches throughout Chinatown
 Upgrade Pavilion in Columbus Park to make it useful year-round—has to be versatile to accommodate small children, teenagers, seniors
 Reclaim plaza north of Confucius plaza for a public use*(4X)
 Youth Center (like one near Battery Park)
 Renovate Columbus Park Pavilion
 Creation of vibrant public spaces in addition to parks that bring people from other neighborhoods too
 Help set up a volunteer—resident clean-up program for parks—like Carl Strulz(?) on upper East Side
 More wi-fi / hot-spots for internet access
 Historical markers for 5 points, other places of historical interest
 Confucius Plaza garbage dump area for Theatre of Park space
 Waterfront Park
 Create Chinese garden for relaxation, tai-chi, and other recreational activities on waterfront*(2X)
 Provide incentive zoning for ground-floor community facilities and upper-floors for cultural uses*
 Identify under-utilized public spaces to create organized market places for street vendors, with on-site cleaning stations*(2X)(3 blue dots)
 Increase lighting, especially on Canal*(2X)
 Create a place like “Union Square”; Farmer’s market, social activity, etc
 More trees and gardens
 Functional and safe playgrounds
 Sports and recreational center
 Revitalization of Columbus Park—ball field should remain multi-use (no “Astroturf” baseball field)
 Pier: create garden and cultural complex there where sanitation Dept. is. This will be where Chinese culture can be visible and claim its identity in relation to the city—that is a more relaxed and health conscious approach to life. 30 acres added to Chinatown is what we need to relieve congestion partly created by the city taking land away for prisons, etc. Small vehicles can bring people quickly there.
 Developing Forsythe Park
 Revitalize the quality of the recreational facility in the Chinatown communities; better fields, better equipments, better playgrounds

CULTURAL INSTITUTIONS

SUGGESTED PROJECTS

Priority: create a Cultural Center / Community Center.* (Could double as both)(4X)(3 blue dots)
 Create a Chinatown cultural district*(3X)
 A performance Center (Cultural Performance Center) (5 blue dots)
 Need for a meeting space(s)
 Create a Chinese Culinary Institute to show case Chinese cuisine

Create a Cultural Center to house small (lots of) organizations together—complying with ADM(?)
 Community space with organized activities for youth and seniors
 Cultural Learning Center for people of all ages and ethnicity
 A Pan-Asian Cultural Community Center that serves as an anchor in the community to help revitalize Chinatown by driving economy, tourism, quality of life, a vibrant community center that draws on the existing cultural assets within Chinatown and that benefits residents, businesses, social services, schools, etc.(2X)
 More cultural spaces that support a cultural diversity—both amateur and professional
 Create a theatre to showcase the stories and talent on the Lower East Side
 Restore Cinema in Chinatown
 Have a cultural festival show every month for different groups
 Create “cultural exchanges” around different schools for a week or so to connect City and match students
 Support marketing campaigns that promote Chinatown as a commercial hub, center of cultural activities, and area with historical sites of interest*(3X)
 Create an outdoor amphi-theatre type public space that can be served by groups and institutions for public events and special occasions
 Establish a public outdoor theatre in Columbus Park and Sara Roosevelt Park so the community can “meet” socially
 Concert Hall—bring local people to Chinatown, not always Atlantic City
 Establish an Asia Pacific Trade Center to be located south of Canal St. to allow businesses from across Asia to showcase their products and provide a venue for cultural and community events
 Chinatown cultural groups can be part of the hundreds of not-for profit cultural groups in NYC that will come together at a proposed City wide cultural hub at the WTC site. This Hub at Annual memorials and regular events will enable New Yorkers to finally get to know each other, their culture, their roots, etc. through the groups DCA already funds. This can unite New Yorkers as never before. If victim family members (diverse) will serve to lead (on the Board) this organization, it will serve as a model to recognize the global diversity who died there. It will place Chinatown as a legitimate part of the family of New Yorkers and connect it emotionally to the other people and culture there. (1 blue dot)

NEIGHBORHOOD ISSUES *(includes civic/community amenities, housing etc.)*

Serve all ages
 Free or low cost
 Improves quality of life (housing, jobs, social life)
 Linguistically and culturally appropriate
 Does not displace low-income population
 Simplify eligibility process for everything
 Accessibility
 Cleaner Chinatown—Sanitation
 More affordable housing
 Preserve integration of living and Working opportunities
 Preserve senior housing
 Promote cultural identity
 Enhanced education opportunity
 Enhanced language skills
 Civic/political training opportunities

CIVIC & COMMUNITY AMENITIES

CRITERIA

Clean up streets, wash down streets more
 More community involvement
 Community education
 More representation
 Establish open air markets w/ sanitation
 Planned development with community input. Self-directed that preserves Chinatown as both a residential neighborhood and a tourist destination

SUGGESTED PROJECTS

Create a program for children of Chinatown to be exposed to jobs and career opportunities available to them
 Create a Cultural Center / Community Center
 Cultural Center—consolidation of administrative resources for different Arts group (housing them under one roof), Art Boutique, Arts and Crafts-living crafts (many immigrants have this knowledge), Arts education-cooking school (many immigrants have regional cooking skills)
 Civic education of new American: learning of American government, American history and values. Development of new Chinese-American identity
 Community Youth Center (centrally located)
 Free/ Easy Health Center for low-income family
 Youth Center for low-income family
 Educational: video, toys, tools, arts and crafts—Center/Store, Library
 An English school to teach new immigrants English. English is basic for a good living
 Immigrant Welcome Center
 Creation of community based, culturally integrated health care of the highest quality that insures access for low income, underinsured individuals (3 blue dots)
 Public toilets are essential (2X)
 Bilingual signage throughout
 Sidewalk access-remove curbside vendors and restore the sidewalk, have merchants to bring their merchants inside the store

Establish a joint City/State Task Force on Chinatown*

Develop sanitation awareness-raising campaigns run by local organizations*

Train merchants on sanitation regulations*

Support formation of voluntary self-regulatory merchant groups to supervise and support compliance with sanitation regulations.*

Create new funding pool to spur the acquisition of privately-owned development sites to develop affordable and senior housing*

Provide incentive zoning to create new housing with cultural facilities*

More pedestrian friendly-broadening sidewalk, repair sidewalk

Close a neighborhood street on weekends for Pedestrian Mall, Cafes, stores

Subsidize sanitation upgrades for merchants and residents to help them comply with regulations

Re-analyze sanitation pick-up schedules

Educational program on sanitation issues

Workforce development that would open up people's opportunities beyond the traditional industries and toward participation in the main stream economy

Community ombudsman for community problems (merchants, residents)

Provide incentives for Asian designers and landlords to establish boutiques from Soho to Chinatown

Increase mental health services to address PTSD issues related to 9/11 and stress ,management skills

A project where we can house all athletic programs; where the facility may include courts, indoor pool and indoor playing field where youth can go to

A clean Chinatown! Chinatown is the dirtiest district in the whole City. Sanitation Dept. should not neglect this neighborhood

Public education—sanitary habits—refrain from spitting, covering mouth when sneezing, keep bathroom of restaurants clean

ECONOMIC DEVELOPMENTS

SUGGESTED PROJECTS

Job loss in Chinatown is 10% of all jobs loss after 9-11. In projects that LMDC is setting up, open these jobs to Chinatown residents.

Preserve manufacturing real estate through a trust or nonprofit real estate development corp. to retain diversity of employment opportunities, especially for garment industry.

Job retention and creation of garment jobs through the New York Fashion Space Project. Many garment factories are forced to close or relocate due to high rent, the NYFS project will help retain factories in Chinatown which in-turn will retain jobs in Chinatown

HOUSING

CRITERIA

Preserving current stock of affordable housing

Address outstanding issues of current housing related programs before reallocation for new programs

Low income needs to mean low, not \$50-80,000

Unemployment means that neighborhood is not as safe

Income levels

More community involvement

More capital

Use public land

Strengthen rent laws

Preservation

Preserving a living legacy of the Chinese Culture, history and heritage

SUGGESTED PROJECTS

Create new funding pool to spur the acquisition of privately-owned development sites to develop affordable and senior housing* (2X)

Identify under-utilized publicly-owned buildings for redevelopment as affordable and senior housing*

Provide inclusionary zoning for 50% low, moderate, middle-income housing and 50% market-rate housing*(2X)

Provide incentive zoning to create new housing with cultural facilities*(2X)

Create a Lower Manhattan Affordable Housing Trust Fund with funding from a dedicated public revenue stream to support the development of affordable housing south of Houston St.*(2X)

emergency housing subsidies, especially for seniors

Need low-income housing. Recent moderate-middle income housing funded by Liberty bonds doesn't meet needs of our community! 50% of Asian households in Chinatown earn less than \$20K per year.(2X, 3 blue dots priority)

Co-op or Mitchell Lama, similar type of housing for middle and low income

Affordable housing-senior housing, low income housing for working families

Home ownership projects for working families for low-moderate-middle income

55% of residents in lower Manhattan lives in Chinatown: need site for affordable housing: low-moderate income, senior housing.(Note aging housing stock) (3 Blue dots)

Investigate land use and zoning issues that affect development of Chinatown* (1 blue dot)

Government agency, Liaison Office

Expand the Residential Grant Program to create larger zone, above Delancey Street and institute money immediately

Specially designed housing for seniors—elderly are currently in walk-ups—isolated—not accessible to health, social, recreational services

Create affordable housing for people who work in Chinatown and wish to live in Chinatown

TOPICS SITED FROM RCI STUDIES

Create a Lower Manhattan Affordable Housing Trust Fund with funding from a dedicated public revenue stream to support the development of affordable housing south of Houston St. *(1 blue dot)

Provide funds to increase the organizational capacity of existing community-based nonprofits that offer skills training and related services.*(1 blue dot)

Provide inclusionary zoning for 50% low, moderate, middle-income housing and 50% market-rate housing. *(1 blue dot)

Create training programs for garment factory owners and workers* (1 blue dot)

Create an all-ages community college that provides Vocational ESL and Mandarin, Cantonese language education.* (1 blue dot)

Increase protection for light manufacturing businesses, including garment factories.*(1 blue dot)
 Extend boundaries of the Liberty Zone to include the area of Chinatown between canal and Delancey Sts.*(1 blue dot)
 Create a Virtual Town Hall, bringing together social service providers under one roof.*(1 blue dot)
 Increase sanitation inspection by City.* (2 blue dots)
 Increase garbage pick-ups.*
 Use larger garbage pails*
 Fund English as a Second Language (ESL) programs, including industry-specific classes like “restaurant English”.* (2 blue dot)
 Fund training and technical assistance programs to facilitate the transition from traditional to modern business practices.

TOURISM

CRITERIA

Support economic development
 More community involvement
 \$
 Corporate sponsors
 Government agencies cooperate with private business
 Needs of tourism and needs of residents must be balanced
 Include Chinatown in NYC marketing SOON.
 Preserve character
 Preserve heritage
 Tourism development assistance
 Preserve diversity of economic opportunity (not just a tourist attraction)
 Investment stays/returns to Chinatown

SUGGESTED PROJECTS

Create tourist walking trails and maps*(2X)
 Create series of tourist attractions on waterfront: teahouse, floating restaurant, catering hall/restaurant, hotel, and aquarium*(3X)(3 blue dots)
 Create informational kiosks for tourist information.* (3X)(1 blue dot)
 Create tourist guides with information about restaurants and stores.*(3X)
 Release regular information bulletins from public health authorities about SARS in NYC and Chinatown.*
 One way to rebuild Chinatown/ to create jobs is to promote tourism. We are building up on tourist information Center on 30 Mott Street with internet & tourist guide books—We need LMDC to help by providing manpower to serve the tourist at the center (booth) (*Silk Road*

Moca)

Connect and create links between Chinatown and rest of city – psychic and travel
 Tourist guide. Tourist booth to distribute maps
 Multi-lingual guides
 Tourist shuttle bus—like NYU bus, small scale, friendly tourist bus
 Better marketing campaign—in partnership with some larger agencies
 Public / private partnerships to help with marketing
 Setup a 24/7 tourist center—virtual center—kiosk and physical/ manned station
 Taxi stand/station
 Historical and informational markers on street (so tourists can appreciate the significance of this area.
 Visible signage to reassure tourists that restaurants meet codes (“we meet...”)
 Coupons, maps and other incentives
 Train local business people on customer service and marketing strategy
 Tourist bus parking—that don’t idle in front of residential buildings
 Community stories about the effects of 9/11 on their lives to document a historical transition in Chinatown history
 Public spaces—build a Chinese Soo-Chow Park in Chinatown like in China for tourists. (Like a garden, like in Staten Island.)
 Increase tourism by opening a tourist center and revitalize night life, open flow of traffic
 Re-open Park Row
 Start a tour (shuttle) bus in Chinatown
 Chinatown tourist information center-directory of all services
 Create decorative “gates” to signify entry to Chinatown and attract tourists* (3 red)
 Create a training hotel on waterfront (3 red)
 Help Chinatown develop tourism educate businesses to attract tourists
 Transform warehouse under Brooklyn Bridge into a food market.*(2 blue dots)
 A cultural center to bring people together

MISCELLANEOUS

CRITERIA

Research
 Assessment of process and structure and outcome of the rebuilding effort
 Community participation
 Workforce development
 Learning critical skills—computer literate

SUGGESTED PROJECTS

Create a Community College (Educational facility) for job training, ESL learning, continue education

ECONOMIC DEVELOPMENT

SUGGESTED PROJECTS

“The fact that you do not have a category of ‘Economic Development’ says a lot. Economic development is the most important, most pressing issue in Chinatown. Forget about parks, culture, etc. if one is unemployed, it tells me the LMDC really does not understand the needs of this community” (2 blue dots)

We need to identify new industries for employment to replace the declining ones. We need incentives for these new industries and training so people can work in a meaningful job. (3 blue dots)

Process: There needs to be a process that facilitates true community participation—a 2-way dialogue. Allow community to frame issue as they see fit. b) public hearing process needed, not just invitation-only meetings

JOBS

SUGGESTED PROJECTS

Develop programs in cooperation with organized labor and community organizations to prepare Chinatown workers and businesses for redevelopment-related employment opportunities.* (3 blue dots)

Jobs (3 blue dots) # 1 priority GIDC proposal: get vacant lofts for Garment Center. Garment Industry Development corp. need seed \$ to require property to develop a Garment Center(2 blue dots)

Establish Business Improvement District (BID)* Would solve parking problems, clean up (1 blue dot)

Job training resources to the low income workers (4 blue dots)

Job Resources Center (2 blue dots)

Create a training hotel on waterfront

Create living wage jobs

Expand zoning for light manufacturing, in aides to preserve jobs in garment industry

Job training focused on entry positions in sectors of NYC economy that are growing: health care (home care), culture.

Help retain manufacturing businesses-to give jobs to residents

More job training and apprenticeship programs for Chinese construction workers at WTC site and Lower Manhattan

Two year college—a satellite of LMDC or an independent entity. Training plus a think tank where Asian cultural assets can be developed and offered for study

Training the existing construction force in Chinatown to operate using mainstream techniques and methods and add hi-tech skills

Retraining courses for : business, computer, ESL classes and languages (offer classes)

Develop work-force that is not dependent on traditional industries

Fund English as a Second Language (ESL) programs, including industry-specific classes like “restaurant English”.*

Fund skills training programs*

Fund training and technical assistance programs to facilitate the transition from traditional to modern business practices*

Create training programs for garment factory owners and workers*

Create an all-ages community college that provides Vocational ESL and Mandarin, Cantonese language education.*

Provide income support to participants in ESL or skills training programs.*

OTHER

LMDC coming in with structures and ways of speaking that don't apply to everyone—be aware of cultural issues and need in each area.

Design of events needs to be done by people in the community

Look at issues as they are inter-related

Consider people whose status is illegal in developing programs outreach, etc. Make sure they can benefit—significant part of Chinatown population

Also consider transient people—especially new immigrants

Community needs to know what can be done—what can you achieve

Do a mass scale questionnaire to get project priorities

Solve Park Row problem

RCI and AAFNY studies represent collective of community

Make sure you understand how different Chinatown is

Projects should benefit low-income people and immigrants

Jobs that are created should go to people in the community

LMDC needs to let community know LMDC's priorities

LMDC should have staff who live in Chinatown

Lots of frustration about how long nothing has been done—hire more staff

Inform all people about services available—better outreach about benefits

JOBS and TRANSPORTATION is most important

Support / fund NY Fashion Space

Programs should help keep jobs in the community

Retain cultural identity through Cultural Center

Support jobs creation proposal from GIDC

AALDF—concerns about the Residential Grant Program (inequities)

Columbus Park—should update, modernize; cultural programs

Chinese Justice Museum

Improve Canal Street visibility

Help small businesses modernize

Encourage banks to invest in Chinatown

9/11 events were finite, BUT NOT in Chinatown—Park Row is still closed. NEED TO REOPEN PARK ROW, NOT ALTERNATIVES

Chinatown YMCA: “Need outreach services—need organized translations”

Provide technical assistance to community organizations

Seed money for volunteer development and self help network

AAFNY: regarding process—one-way communication—need dialogue

Community also needs to hear from LMDC—what are your challenges?

Be aware that large % of Chinatown residents are low-income

Focus on how Chinatown is unique—immigrants, transients, poor, illegal...Chinatown is not SoHo, Tribeca, or Battery Park. Frustration with process—taking too long for action—community not getting feedback on ideas they've already put forward (Issue with residential grants; lack of leases, multiple families, 2 year grants)

Jobs and Transportation—number one priority

Sanitation

Education

Should be cultural sensitive; specific needs of the community

A study that's community-specific to needs

Subsidy for merchants/residents to comply with regulations

Workforce development—participation in mainstream economy

Create more pedestrian friendly streets

Turn signals

Weekend street closings (Pedestrian Mall)

Support for Chinatown's unique cultural heritage—its historical place in NYC

OPEN PARK ROW

Travel assistance: Shuttle bus—for residents and tourists

Criteria

Long term sustainability

Self sufficiency

Equitable development

Environmentally sound

Chinatown should be included in the whole rebuilding process

Recognize Chinatown as a diverse community with many opposites

Need for more resources, more funding to improve the quality of life and the disparity that exists in Chinatown

Workshop process: too exclusive

Economic justice

Retrenching and creation of jobs

All processes should take an integrated, holistic approach

Re-open Park Row

ESL

Cultural / Community Center—priority

Business opportunity—assist garment industry

Oppose training Hotel

Oppose theatre at Confucius Plaza

Community complain about the process and gives in to the process

Economic development—Priority

Chinatown has been ignored by the government for far too long

Community not being served—sanitation

Cultural Center—Priority

Affordable housing

Waterfront front Parks—increase tourism

New industries—fund incubator industries

Heed the research of the Rebuild Chinatown Initiative

Create information kiosks

LOWER EAST SIDE NEIGHBORHOOD WORKSHOP

GENERAL CRITERIA

Problem with how the workshop developed

More space for youth

Address issues most important to neighborhood; serve the population & problems now overlooked; families in LES should benefit

Use community based organizations (*community boards, block associations etc.*) as resource, they know what community needs (4x)

The Lower East Side is different from the rest of Lower Manhattan; culture: new immigrants

Define Lower East Side as identical to CB3 boundaries – 14th Street to City Hall (2x)

LES unique presentation makes it seem like LMDC wants to turn LES into what rest of downtown looks like

Preserve diversity; don't cater to people who don't live in New York City

Low-Income housing is primary

"*Lower income*" and "*Affordable*" – defined by whom? – should be defined as 30% of median income in New York City

Priority to LES residents for affordable housing that is developed. (3x) Move Liberty Zone up to include Seward Park area. Preserve housing subsidies.

Priority to low income people for residential retention grants. Extend zone 3 to 14th street.

Provide monies to nonprofit organizations that provide low-income housing

Housing for American citizens that live in shelters

Set aside city owned land for low income housing – particularly Seward Park

Realize all decisions can't pertain to the bottom line; social justice & other values must be considered; Increase funding for social services *e.g. food for seniors (2x), health care*

Put New York back to work

Jobs for needy, low income, teens, local residents; job training; right job with the right income (2x)

More attention to job creation & training programs; priority given to LES residents for new jobs created

Use creativity to find a new economic engine for New York City; economic stabilization of Les, East Village, Chinatown, CB3 areas

Relate to the appropriate office for a proper evaluation
 Glossary of terms to help people understand projects
 Allocate monies to projects that will generate permanent jobs at every income level and serve large segments of population (2x)
 Access by transit to all projects and LES (2x)
 Revisit programs previously established; many did not avail themselves of these programs. Don't spend what is thought of now as "surplus"
 Protect green spaces we have *e.g. recreational spaces, parks & gardens; improve them.* [Create] children's programs with parks & gardens
 Don't subsidize corporations to serve tourists. Serve the people who live here
 Discussion of east river space – under developed; residents are cut off
 Address problem of inclusiveness. Create new process to make more inclusive (2x)
 Projects should be subjected to open public hearings.
 Selection process/review should include a peer panel that is made up of community representatives; appropriate community representatives should be incorporated into every stage of the planning and decision making process as equal voting members.
 LMDC needs to be accountable to the community; need better lines of communication directly with community; from community to decision makers; public input into projects (4x)
 Get Larry Silverstein out of Lower Manhattan
 Community should have voice about what projects re, rather before the criteria
 Environmental/health impacts of all projects should be scrupulously examined by unbiased independent people
 Open field city agency offices in LES community related to housing and employment
 Create centralized reporting
 Conduct needs assessment to identify true needs *e.g. health care, jobs, housing*
 Plan/advertise projects/grants more widely *e.g. kiosks*
 Make more realistic timeline
 Go beyond the usual range of projects – not do whatever you want with extra monies – must tie in to 9/11 needs
 Focus to Low/Moderate first and serves Lower Manhattan residents & workers
 Include North of Houston to 14th street for projects, grants, services, studies, monies – community boards #1,2 & 3
 Those transitioning to work force even if not working pre-9/11 (*i.e. welfare*)

TRANSPORTATION (*includes neighborhood access, circulation*)

NEIGHBORHOOD ACCESS

CRITERIA

Linking area airports not a major priority of current residents; better use of resources if spent on transportation for current residents and not access to airport (2x)
 Better transportation especially areas not now served by subway (2x); train and bus connections as we are at the edge of the island; perimeter routs could be helpful
 Focus on community based projects first before transportation hub. Link inter-communities
 The more mass transit the better
 Back to basic sanitation campaign; Chinatown; open pumps, rotary & water dispenser/sweepers – improve drainage
 Air quality, medical coverage and insurance
 MTA exhaust fans
 Need to consider security, terror protection at re-built stations *e.g. even stop all subway at Canal and switch to buses only.*
 Save money for things that are most important – jobs & housing
 Transportation around Lower Manhattan is fine – not a priority. Caters just to tourism & not those who live here
 Short-term with minimal investment and long-term projects
 Work with unions and city agencies
 Don't create pollution and/or noise
 Wheelchair accessible
 Ensure handicap access to subway
 Provide access to jobs outside Lower Manhattan *e.g. NJ*
 There are more jobs lost everyday from transportation and now they are about to cut more jobs. What happened to keeping the jobs that exist now?
 Disclaimer: "*We do not agree with the priorities presented. We think priorities should be: low income housing, jobs (retention, creation, training), environmental & health (existing & caused by new development)*"
 Projects/implementation should consider any negative impact to the immediate community and provide adequate alternatives and compensation
 Public comment & process

SUGGESTED PROJECTS

More bus services especially for children
 [Bring] tourist buses to LES
 2nd Avenue subway is a crucial service for the LES in terms of jobs and economic development (4x)
 Better East/West mass transit *e.g. St. Mark's Trolley*
 East Side water transit (to west side); east side esplanade for walking, jogging, biking etc. ; better access to East River park
 [Create] parking for commercial uses *e.g. Seward Park area.*
 Project: reopen Grand Street Station
 Shuttle buses throughout Lower
 Smaller buses more frequently to shuttle to trains
 Use pedi-cabs; robot cabs
 Use robo-mechanical garages

Reopen Chinatown subway station
Connect to subway station through other modes *e.g. shuttle busses, trolleys (bring them back)*
Tourists important to city
Tourism initiatives address outside community and not the needs of this neighborhood; not applicable or appropriate priority for neighborhood
(2x)

CIRCULATION

CRITERIA

Manhattan river to river from 14th Street
Local transit is more important than transportation hub or airport/suburban connections
Traffic calming on streets with schools
No trucks during the day (*sanitation/deliveries at night*)
Open up our streets
No buses under WTC site – security risk, easy to conceal small weapons of mass destruction
Enforce bus/truck idle regulation
Decrease bus fair
Heat using gray water (?)

SUGGESTED PROJECTS

Address traffic flow on Houston & Canal streets
LM is clogged with car traffic. Create park and ride system - get people on mass transit
Relieve vehicular congestion
Project: reopen Park Row
Improved bicycle routes for more safety and access
Better transfer from Bleeker St. subway to Broadway/Lafayette

OPEN & PUBLIC SPACES

OPEN SPACE

CRITERIA

Don't create "*Woodstock*" *i.e. too many crowds, keep clean & well maintained*
Projects that create jobs for low income and under employed community residents (2x); promote broad inclusive local history and neighborhood identities through concrete projects
No privatization of public spaces; open private spaces to allow community access
Program development for public spaces especially East River Waterfront. (2x) Do in conjunction with local community arts groups (2x).
Community define public spaces; always ask community before RFP's are issues by LMDC
Stop over development & up-zoning
Create & maintain current community gardens (2x)
Prioritize public space for accessible open space for community (*e.g. Pier 42*) - including space for families and children
Inventory of open spaces needed
Community cultural & civic organizations are important in expanding public space
Rezone area in conformance with performance standards as set forth in zoning maps & code
General environmental improvements – air quality assessment & improvement; noise & light assessment
Make open spaces safe for kids
Security yes – scaring the users NO (*no military state*)
Assure safety/security of those using public spaces

SUGGESTED PROJECTS

Need free open space/public spaces; don't do a Chelsea Piers type development where corporations charge for use (2x)
Community gardens are an important asset for open/green space
Provide piers for fishing for children of all ages
Family events in the parks
[Improve/Create] waterfront that caters to community not just tourists
[Improve] lighting for Sara J. Roosevelt Park; Park bathrooms are repaired – now open them!
Supervisors for parks
Beautify Allen Street mall (2x)
Assist local open space groups to develop and maintain new and existing open spaces
Use vacant lots for affordable housing
Recreational space- *gym, recreational center etc.*
Seward Park Re-development project
Study feasibility of creating skating rinks by flooding parks
Create area for roller blading and skating that will draw public events
Name parks after local heroes
Increase number of farmers markets
Cleaner pools
Public bathrooms a must!
Sanitation: control sewage
Use 605 East 9th street as was intended to be used
Boy's club selling one of its properties – assure/assist another non-profit group in buying & using it *e.g. Girls Club*

CULTURAL INSTITUTIONS

CRITERIA

Make sure tourists to LM are drawn to LES business & cultural services
WTC site promote economic & cultural diversity of NY and draw tourists to spend money all over NY
Improve physical space (*provide assistance, etc.*) of cultural organizations including infrastructure *i.e. Boys' Club After School Programs, etc.*
Don't create new cultural organizations just to serve 9/11 needs – use what is already here(2x)
Environmental impact statement on line with full disclosure of Silverstein correspondence with LMDC etc.

SUGGESTED PROJECTS

Fund community groups to do free theater, concerts etc. (2x)
Provide spaces for small cultural & arts groups
LES small arts/cultural institutions have “*footprints*” at WTC site instead of mall-like businesses like Starbucks
Museums must be all inclusive
Fund existing cultural institutions (2x): independent spaces and venues (*arts, recreational facilities, entertainment*) are suffocated by spiraling costs of energy, insurance, handicap accessibility, parking and communication; assist/strengthen existing organizations so they can branch out to adjacent/nearby sectors

NEIGHBORHOOD ISSUES (*includes civic/community amenities, housing etc.*)

HOUSING

CRITERIA

Keep neighborhood character; redevelopment should fit-in its neighborhood but have mixed income levels also
Encourage residents to contribute to community; create vehicle for community engagement
Boundaries for area of impact should be flexible and expanded
Respect traditional boundaries – don't divide Lower East Side for LMDC projects / SRVS delivery
Priority should be given to existing groups
“*Affordable*” housing failing to reach low income sector
Existing family grant claims from low-income residents should receive priority for money and be resolved promptly
Tenants without leases should not be prohibited from receiving rent retention grants
LMDC should focus on “*low-income*” to 0% income residents for all of LM; low income as defined as 30% of median area income (HUD regulations); priority should be given to maintaining and developing low income housing for families earning less than \$30k a year (12x)
Trickle-up not trickle-down
Figures for “*affordable housing*” from Doctoroff & LMDC are inaccurate. With subsidies it could cost less. Plus listening to community based low income housing developers, *e.g. Peoples Mutual Housing, AAFE, Two Bridges etc.*
Enforcement of tenant laws – displacement, illegal conversions etc.; provide funds for eviction prevention in LES & other established neighborhoods (3x)
The “*low rise*” character & texture of LES should be preserved
Family Grants the same for the East & West side- resolve all pending family grant applications within 1 month

SUGGESTED PROJECTS

More family oriented development & programs particularly for low income families (2x)
Designate certain area of space to artists and theatre groups; give them priority before inviting other groups in.
Percentage of newly developed affordable housing units should be equal *e.g. 1000 units – 1/3 low, 1/3 moderate & 1/3 upper.*
Use Liberty Bonds to develop more low income housing; used to preserve expiring subsidies ; preserve existing affordable housing (4x)
Use LMDC money to buy-out Mitchell Lama & other Section 8 apartments so as not to displace existing residents (2x) *e.g. housing trust fund – Councilman Gerson's office*
Create mechanism to keep affordable housing affordable in the long term. (2x)
There is vacant land in this neighborhood; it should be developed for low income housing. Specifically Seward Park area. Speaker Silver can be instrumental in making it happen- should be consulted, LMDC use its influence to convince Silver of this.
Hold moratorium on evictions due to 9/11 re: house replace residents who lost housing

CIVIC & CULTURAL AMENITIES

CRITERIA

Capital grants to community cultural institutions
Support existing cultural institutions *e.g. museum project*
Build on and strengthen existing institutions/organizations rather than displace them
Development should improve condition for people in the neighborhood rather than displace
Prioritize investment for local residents and organizations (*instead of gentrification*)
Green space created based on what community's idea of what is an amenity. Let community define “*public space*” and what's appropriate within it.
No more power plants or other environmental waste facilities in the community
Invest in community based organizations who are servicing area
Health Care
Increase social services
Access needs of local institutions for financial aid.; provide grants to small businesses; sustainability (2x)
Don't raise qualifications to get quality jobs
Jobs with living wage should go first to people who live below 14th street (4x)
Developers provide job training programs and provide long-term assistance(7x)
Job creation & retention (3x); all money spent should have a job component (*jobs for people & community; protect and increase jobs for low income people/unemployed*(2x)

Recruitment of LES residents for WTC site
 Projects should benefit poor and working poor not the middle class (*incomes of under \$30K/families of 2*)
 Projects should provide meaningful/existing jobs, training
 Measure economic improvement through jobs and income rather than real estate development.
 Before investing in new facilities (*housing/cultural etc.*) invest in current residents (*rather than building for people who will come from somewhere else*)
 Prioritize what creates the most jobs and good sustainable jobs.
 Protect manufacturing jobs
 LMDC needs to listen to community based orgs & local community boards (2x)
 Stop corporate welfare; don't support large corporate retail (*like Rite Aid and other chains*) that aren't owned by community residents
 Honor LMDC principles by addressing environmental issues that will result from development
 Don't look at 9/10/01 as model. Think of all new economic engines. The world is watching what we do & how we take care of humanity
 Expand Councilman Alan Gerson's plan- principles & recommendations for LM – expand funding & the boundaries to include the LES – 14th Street
 river to river (2x)

SUGGESTED PROJECTS

Community needs a meeting space & artist space
 Public art/park projects
 Take back LMDC money from private developer who took CHARAS from the community and return it to community use
 Create positive places (*cultural, rec. sites*) for families
 Finance Pitt street Boys' Club for community use
 Reclaim and fund old PA 60 for cultural arts use
 Open a volunteer community center w/ recreation center
 Contribute money and work with community based organizations to develop Seward Park URA. (?)
 Create an international learning exchange program for our youth (national)
 Bring back the aquarium that used to be in Battery Park
 Improve under-used Essex Street markets
 Create management programs for residents/small businesses
 Libraries based on per capita
 Build more schools & educational facilities in LES *e.g. JHS, PS, HS; research home schooling, charter schools & vision schools; libraries* (3x)
 Want the identified renewal sites developed *e.g. Seward Park, vacant lots (city owned), low & mixed income*
 Preservation of neighborhood: recreational, cultural & arts institutions
 Allot money for community centers & social services; (2x)
 Provide family health care services *e.g. Family Health Plus*
 Senior programs where seniors can get involved; senior/teen mentoring program (3x)
 Due to the limited English proficiency in the community of the LES & Chinatown and the loss of funds for ESOL/ESL Funds for Literacy/ESOL/ESL classes. The LMDC should earmark funds in order to expand these ESOL/ESL classes for the neighborhood. (3x)
 Invest in schools, books, desks, science labs
 Assist low-income students with GED, funds for kids who don't have money for college
 Increase meals on wheels for seniors
 Increase home visits & support services for sick/homebound/elderly/disabled (2x)
 Increase shelters for homeless
 Create more programs to take residents from shelters to own homes
 Increase programs for single parents. *e.g. day care, childcare*(2x)
 Create programs for male teens/increase publicity for programs for male teens
 Provide assistance to & preserve small businesses already here – use money to support community business (2x)
 Create different types of new businesses *e.g.*
 Internship/apprenticeship program for youth/unemployed & underemployed
 Open career centers in Lower East Side
 LMDC support "*Liberty Jobs Plan*" to subsidize jobs
 Multilingual job training; alternative technology- train people for new light manufacturing of alt. tech. materials
 Create grants to hire residents for neighborhood stores

TRIBECA/SOHO/LITTLE ITALY NEIGHBORHOOD WORKSHOP

GENERAL CRITERIA

Number of people project serves
 Support existing neighborhood strengths
 Feasibility
 Leverage business initiatives to support community
 Should improve quality of life for residents
 Should reflect downtown (*not more Gaps*) – tap indigenous downtown character
 Should provide resource/support for city as a whole
 Should be environmentally sound
 Timelines – need relief faster
 Should alleviate unemployment
 Lower Manhattan should be Empire Zone
 Balance between transportation and human infrastructure

All planning should be based on human/neighborhood needs – not politics/money
 Comp. plan for Lower Manhattan including WTC site
 Open process – accountability to public is vital- Jobs need to be replaced ASAP as bridge
 All planning should be with focus on sustainability – economically, environmentally etc.
 Jump started –perception that things are happening downtown
 Planning needs to be truly comprehensive – beyond the site – city neighborhood
 EIS is critical – highest environmental standards must be attained
 Construction staging so work & life isn't interrupted.
 Ongoing dialogue with community show they are being listened to; community inclusiveness (2x)
 Supermarkets, delivery businesses, car, constituent, industries should be included in the planning process they should be invited by the LMDC
 Expand general thinking above Canal Street; certainly to Houston but even to city-wide thinking.
 Support the LCAN Liberty Jobs Program!
 Comprehensive Retail Plan for all of Lower Manhattan
 Managed street plan to enhance pedestrian circulation and use
 Involve individual artists in the envisioning process for making the Mayor's vision possible.
 There is a need for a comprehensive planning process for all of downtown
 Continue subsidies for downtown restaurants
 Funding resources for "sectoral" strategies
 Greater emphasis of small businesses and small/mid-sized non-profit organizations
 Keep present in mind, support NOW to prevent further deterioration
 Avoid "suburbanization" of Lower Manhattan – don't lose current energy & character
 Rational approach to security – "safety with sanity"
 Give preference to downtown suppliers, businesses, consulting, institutions, *BIDS (similar to minority services preference)*
 Cost effectiveness – scope of benefits
 Green building standards
 Consider energy requirements & impacts
 Less controlled/government planning – more private/organic development
 Learn from what's worked * incentives behind them *e.g. J-51*
 We need protection for existing retail BEFORE Fulton Street district & WTC district suck the life out of it.
 Protecting health of residents & workers & visitors by addressing environmental concerns
 Acknowledging that 9/11 negatively impacted all of NYC not just downtown
 Continuing public participation in the decision making process with LMDC & all other stakeholders
 LMDC to investigate laws and rules to open up sustainability how to link waste (???) problem to rules & keep up with newer technology
 Job creation for lower income people & others
 Physical & emotional connectivity with surrounding neighborhood
 Making downtown 24/7 neighborhood and cultural hub
 Green infrastructure, design, bid, operate, maintain, underlies all things, all choices in rebuilding
 Require builders to adhere to NYC DOB codes & FDNY codes

TRANSPORTATION (*includes neighborhood access, circulation*)

NEIGHBORHOOD ACCESS

CRITERIA

Support development of infrastructure downtown *e.g. transportation, open space, housing, job creation (via Liberty Jobs)*
 Infrastructure should be installed before development to keep up
 Deal with additional tour buses – prevent idling on street
 Commercial driving needs to be coordinated/managed/timing convenience
 Rail use for goods delivery & waste removal
 Street vendors need to be regulated or asked to leave Vesey/Church
 Question of value of South Ferry Station (*too much money for value delivered*)
 Create transportation links from public housing projects to Lower Manhattan (*i.e. shuttle from Avenue D to 1st Avenue*)
 Transportation hub
 Reduce priority on money allocated to transportation – reduce from 90%
 Increase disability access i.e. increase cuts in street
 Look for other funding sources for these projects
 Lower Manhattan can't afford to be cut off from the city!
 Pre-9/11 standards not good enough
 RDOT's recs. should be adopted
 Capital projects need to be maintained – funding should consider these costs.
 Should be integrated with rest of city to serve all city residents not only suburban visitors!
 Stone street runs a shuttle – also good example of historic district
 Need better east west transit - also north south needs better transit options
 Reduce noise and pollution (3) from Holland Tunnel; Holland Tunnel daily traffic snarl – reduce traffic (3x); study of
 Holland Tunnel traffic (3x)
 Keep trucks out of Holland Tunnel
 Should open up space and better utilize transportation space
 Improve SoHo transportation & street management
 Small people movers to get to and move around west side & Hudson River Park – low emissions

DO NOT link to LIRR or JFK – not cost-effective
 Focus on infrastructure trans (*trash, deliveries, mail*)
 Impact of rebuild trans /equipment – their effect; consider pollution impacts, high priority for low-emissions
 Link to LIRR
 Link La Guardia before JFK
 I like the ferry access from NJ
 Create connections among Lower Manhattan neighborhoods and not just transit links to airport & suburbs
 Environmental concerns need to be addressed in rebuilding (2x)
 Attention to long –term maintenance issues
 Monitor & control construction trucks
 Weekend traffic & Tourists & buses: security issues
 Notification of construction, utility disruptions, street closings etc. (2x)
 Speed up rebuilding!
 Equitable distribution of funds to diverse groups that grew out of 9/11
 Open book accounting (in public media); transparency in spending/planning; accounting for 9/11 funds and how they are being spent. (2x)
 Keep community informed (also planners) as to existing projects & pre-planned projects

SUGGESTED PROJECTS

Create adopt-a-block program to help clean up – also adopt –a-subway station
 Transportation hub – once-seat ride to regional airports
 Noise/Traffic & emissions control – support strategies for reducing traffic such as public shuttles and improving
 vehicular & pedestrian circulation
 Additional connections restored from BPC
 Need more cabs at night
 Bury West Side Highway
 Support reduction of vehicular traffic on West Street; connect waterfront to neighborhood
 Modernization and redesign of Chinatown traffic configuration as well as roads; Canal street.
 Make a real canal
 Connections around water to neighborhood (2x)
 Additional bike lanes
 Manage/scheduled street use for cars in Lower Manhattan to enhance pedestrian use/retail; especially during rush hour – notably on Fulton Street.;
 scheduled vehicular access/price based use (2x)
 Separate local/thru traffic from Holland Tunnel traffic; separate both north/south and east/west traffic
 Conduct a traffic analysis throughout Lower Manhattan- not just Chinatown.
 Affordable municipal parking – parking on street in neighborhoods
 More public parking (reasonably priced-subsidized) & more metered parking
 Shuttle service one seat rides to airports; airport connectivity (2x)
 East River tolls
 Reverse Traffic tolls on Verezano Bridge
 Toll on Holland Tunnel (2x)
 Fund incentives for contractors to retrofit equipment (tuck, etc.) to meet federal emission standards
 Less ticketing for deliveries; accessibility by car for a few minutes
 Eliminate ban on single person occupancy in cars entering the city at 10am
 Pave streets/restore cobblestone streets
 Get “feeder system” (inter-modal-hub) like people movers, street management, LIRR
 Bus garage for tourist buses
 Fulton Corridor Revitalization Plan – River to River – Shopping – Public Market – Parks RETAIL
 Chinatown Access & Circulation moving between Chinatown & LLES – Wall Street –Autos & foot
 Emergency disaster plan
 Ongoing crisis counseling
 Garbage removal
 Condense cartage & daytime carting
 GEIS should contain section on keeping community informed as to existing projects & pre-planned projects

OPEN & PUBLIC SPACES (*Open space and parks, and cultural institutions*)

OPEN SPACE

CRITERIA

Encourage development of open spaces and parks not just in WTC area
 Support development of infrastructure downtown *e.g. open space*
 Keep “now” in mind as we plan for future
 Improve quality of life; (*noise, garbage, etc.*)
 Preserve and create more green & open space; Lower Manhattan has the least amount of green space in NYC(3x)
 10 years of effect of construction on public spaces
 Should attract people at night
 Employees in parks (HRP) should be better paying – currently through DOE fund.
 Comprehensive – include P.S. facilities in other res./ comm. Projects
 Water as a link - currently under-utilized (2x)
 Public art should be created by community members who survived 9/11

Public space should be public 24 hour access
All should be clean-well lit-maintained ^ supervised
Connections from Battery Park to everywhere else; it's location makes it underutilized
Connect Tribeca and SoHo/ West Broadway from Houston to Ground Zero
More places with seating for seniors
Overall beautification (*more trees, planters etc.*)
Improve pedestrian access
[Contributes to] economic development
Do not over-plan
Do not "suburbanize"
SoHo needs at least one nice green park
Create safe parks & spaces
All should be clean-well lit-maintained & supervised
Improve street lighting
Reduce crime

SUGGESTED CRITERIA

Utilize waterfront
Pier 40 – get a decision regarding its future use – it should continue to be ball fields
Funding Hudson River Park(9x); piers 25&26 at Moore need to be reconstructed and developed for community use (2x); funding to finish the piers needs to be found!
East River Park should be as good as west side
Continue development of waterfront in Lower Manhattan
Local artists installations in public spaces
Avenue of the Arts
[create something like] Portland's "City Repair" type intersection design & social gathering /calming places
Utilize local community groups & arts groups to develop programming in public parks & East River waterfront.

CIVIC & CULTURAL INSTITUTIONS

CRITERIA

Fund cultural organizations in Lower Manhattan; affordable venues for them
Assistance connecting cultural institutions to corporations

SUGGESTED PROJECTS

Create programs for "tweens" 9-18
Create Tribeca C.E.R.T. (Community Emergency Response Team) – better communication in buildings
Indoor recreation (2x) – community center
LMDC could create a forum/organization for local artists separate from eng. Institutions.
LMCC take on stewardship of Blenala (?) -type events
Tax breaks and incentives for land lords and property owners to bring the arts back (*arts heal communities*)
[Support] ArtsVan- mobile hospitality center and ticketing truck to capture downtown tourism and channel it into downtown arts organizations as stimulus to local economy (Info see: www.artsvan.org)
Lower Manhattan Membership Program to benefit institutions in a cooperative way (*marketing, joint programming, etc. – could include individuals & corporations*)
Combine arts education center with proposed arts performance center / masters approach-apprentice new technology

NEIGHBORHOOD ISSUES (*includes civic/community amenities, housing etc.*)

HOUSING

CRITERIA

Support development of additional housing
No plans on table to build affordable housing in Tribeca
Change fabric of community by losing affordable housing units
Extend neighborhood enhancements above Chambers include affordable housing in Tribeca
Protect founders of the community (artists & Mitchell Lama residents) - help those who were here first (3x); there's a community of independent artists, graphic designers that were hurt
Any new or restored building should require trees
Artist live/work space (2x)
City/state/federal workers – high rent housing?
Recognize and protect residents needs esp. in SoHo (*not mentioned in plan*)
Require landlords to rent vacant spaces within a specific time & remove tax benefits of keep space vacant
Housing for moderate income: what do they mean by moderate income, I live in the Lower East Side and at one building site it said affordable housing, but for who, middle income people? What happens to the low-income people who are trying to maintain a job to live above the poverty level?
Support development of infrastructure downtown *e.g. housing*
Minimal dislocation & disruption
Need balance
Preservation
Appropriate scale (*not over-scaled*)(2x); development on vacant sites; respect downtown character, keep buildings within historic character of surrounding neighborhoods (3x): low-rise, artsy, financial, historic- people on low-income, mixed income& independently owned businesses, maritime (*water and green*) family- friendly
SoHo - Protection of existing residents including artist certification protection
Support use – historic preservation

Planning for well integrated diverse housing mix to create a “healthy” neighborhood
 24 hour neighborhood
 Neighborhood enhancements should be comprehensive at least to Canal or Houston
 Leave building regulations in place for Tribeca – not to allow over building on soft sites.
 Comprehensive planning for everything
 Learn from unplanned revitalization of Tribeca & SoHo
 Connect neighborhoods-physical/emotional
 Make retail space attainable to small business (*versus chins*) to keep and add flavor to neighborhood
 Fewer street vendors, unless likened to a store on their block (*i.e. kiosk of coffee shop*)
 Neighborhood Enhancement Plan – housing- Greenwich Street South, affordable – parks & retail
 Security features; features should not infringe on civil rights & not place undue burden on residents *e.g. Park Row Closure*
 Health issues/ air quality
 Mandate maximum dust containment measures in all demolition & construction & renovation areas
 Encourage existing construction sites to finish projects through limited time permits
 Require all construction vehicles & equipment use low sulfur fuels
 Fund environmental testing for “contaminants of potential concern” at the WTC site BEFORE rebuilding begins – including other WTC impacted buildings adjacent or near the site (2x)
 Fund continual air monitoring for very fine particulates and NONE in all neighborhoods likely to be downwind throughout the reconstruction period.
 Health care=public health plan for all

SUGGESTED PROJECTS

Use LMDC funds to develop low, moderate & middle income housing on the Seward Park Urban Renewal sites (2x); Clinton/Delancey/ Grand Street area
 Build more than 300 affordable homes – at least 1000
 More affordable housing – people who live here should get priority on new housing to be built (*low & middle income*)(6x)
 More housing for disabled people & seniors
 Liberty Bonds should require AT LEAST 20% low income; affordable housing(4x) & businesses – existing housing should be maintained for our and future generations; geared toward people who’d be living in the 20%
 Preserve /protect existing low-income housing (3x) (*cheaper to preserve existing than building new & it keeps the community together e.g. IPN; funding for IPN (2x) to be able to maintain as affordable 1500housing (4x), Mitchel Lama, Section 8, Public Housing & Gateway*
 Program like Mitchell Lama/ control for small business spaces; only Mitchell Lama in Tribeca
 Create a brand identity for downtown(2x); have contest for brand to get every going & involve artists (2x); thinking at neighborhoods as individuals and how they link together, signage/color coding-coordination; knit together fabric of downtown
 Install wall plaques on buildings to talk about history of neighborhood
 Construction of WTC at-grade-at street level with partial re-mapping of street grid i.e. extending Greenwich & Fulton
 Pedestrian-friendly paths that link neighborhoods to keep trucks & cars out.
 Community not-for-profits could be made responsible for some neighborhood issues if given funding (2x); utilize community groups 1st
 Fund study of air
 Complete disaster recovery plan – like a hurricane evacuation plan with monitors in schools
 Funding for security & safe buildings; security/building codes (2x)
 Need additional police –NOW; one precinct for Lower Manhattan is not enough
 Limit number of scaffold-renewal permits – except when unsafe building situations require that scaffold [be used]

CIVIC & CULTURAL AMENITIES

CRITERIA

Cultural events/art/cultural amenities
 Help fund a community center (2x) building to create space for community events
 Comprehensive plan for cultural organizations; quickly sustainability of existing institutions
 Community based organizations need a plan/resources
 RDOT position papers on arts & culture
 Artists need to be brought together in characteristic/brainstorming session. Artists are uniquely positioned to provide opinion – separate from arts institutions
 Support arts organizations beyond WTC area
 Need projects that create jobs & help people who are unemployed
 Affordable housing, health care, decent education
 Fund a study to figure out how to develop/fund theatre industry in Lower Manhattan
 More retail shopping
 Find ways to penalize property owners for having unused space & reward them for using it.
 Diverse shopping- retail (388 Green), Duane Reade, GAP (reasonable clothing stores), Starbucks
 Infrastructure to support existing and new residents e.g. schools, police, health care
 [Find] useful way to make use of empty spaces in abandoned buildings
 Self-sustainability programs: perma-culture (small group design your own workshop & empowerment for neighborhood)
 Become more “business friendly” the climate now is open hostility toward pre-9/11 businesses!
 Help small businesses to create jobs
 Small businesses are being gouged by large landowners/rent increases for businesses after 2 years of suffering (2x) – rent control for small business
 Explore commercial stabilization ideas through rent management
 Encourage small business owners and not for profits (2x); nurture existing businesses not large corporations (2x) through funding grant programs through them, not around them; Business Recovery Grant needs to be funded for (???) small businesses not big; support small businesses who stayed after 9/11; support/subsidy/special tax (???) etc. to attract and maintain existing businesses (especially small businesses)

Street level retail – lower floors should be set aside for retail through rent subsidies (2x)
 For WTC tenants – first priority for occupancy for new buildings
 Affordable retail, restaurants, grocery stores, etc. (2x)
 Extend Liberty Zone
 Economic development: neighborhood, stores & services
 Extend expiration of financial assistance programs
 Support grass-roots small experiments & enterprises – make it easier for them to “be seen” and connect to support: *e.g. Grants, subsidies etc.*
 Support longstanding retail with rent stabilization, thereby improving retail diversity
 Build entire 11 million square feet on WTC site- creates the traditional build NY environment & frees up inexpensive space in older buildings for incubators (*arts & business*)
 Fund and encourage tourists – attracting public happenings
 Get workers into area to do shopping
 Support development of infrastructure downtown *e.g. job creation (via Liberty Jobs)*
 Economic development means create jobs(2x)
 Make sure new jobs are good jobs
 LMDC needs to be open to innovative job creation strategies – not only on large corporate subsidies
 Concern about jobs needs to be included in the report; create jobs for low-middle income people
 Job creation imperative (3x)
 Living wage/benefits
 Short-term job creation
 Grants to Consortium of Workers Education
 Job creation for people on public assistance instead of WEP
 Jobs & job training for all youth & New Yorkers in New York
 Much more community input of how federal money is spent (2x)
 Better effort at advertising public when public meetings occur *i.e. post on kiosks*
 Open community based process – continuous feedback
 Improve communication to staff of corporation downtown
 Make sure people believe EDC, LMDC etc.
 There are only studies being done – no money spent – DO IT!; stop having meetings and implement now (2x)
 The process for deciding about LMDC money needs to be clear and public and allow for public input
 Do away with old corporate attitude; decide now & do now- this will close credibility gap from public with government
 Open up discussion making process as to dispersal of federal funds.
 Stop arbitrary lines of demarcation @ Houston @ or Canal for grant services
 Eliminate air restrictions in SoHo
 Reduce sales tax downtown
 Be conscious of how building shadows affect surrounding neighborhood & open spaces *e.g. St. Paul's Churchyard should be included in shadow studies*
 Require wind-studies for new buildings
 A federal agency should be the leader in the studies of the Slurry wall – specifically in the GEIS
 Stop funding LMDC into eternity
 Can LES survive construction both at WTC and 2nd Avenue Subway at the same time?
 This process is an aberration: I'm listening but I'm not being assured!
 What are the projects before we evaluate them?!

SUGGESTED PROJECTS

Use LMDC funds - \$3 million – to renovate six cultural buildings (59-61 East 4th Street, 62,64,66-68, 70,72 East 4th Street) They contain theaters, dance companies & visual arts organizations a unique cultural district
 Buy 605 East 8th Street – return it to the community for programs following Mission Statement of Charras El Bohio
 Create more arts programs for emerging artists & children
 Identify resources & needs for volunteers, create a directory/referral system to attract people to volunteer in LM
 Develop small and large cultural and arts institutions – *live/work/exhibitions/events*
 Cultural institutions conducive to community building: *folklore events, parades, festivals*
 Support those groups that were overlooked in previous funding (*legitimate groups*) get priority for funding to help them continue. (2x) *e.g. Society of the Educational Arts – strengthen pre-existing arts/cultural organizations before new funding;* help existing organizations develop their services & capacity to work with their constituents & promote access to the services that community members are entitled to.
 Support Lower Manhattan civic organizations & business groups – coordinate efforts; support & bolster organizations and institutions that exist already in LES to be part of the growth and not to be displaced by it
 Promote rooftop use for gardening (Community Gardens), collect water, green buildings, green surfaces
 Can abandoned store fronts be turned into temporary galleries, informational spaces, black-box theatres (like the beginnings of theatre row on 42nd street)
 Capacity building for Civic engagement training
 Short-term leasing of unconverted residential space to artist spaces
 Creation of a premier downtown medical facility; hospital with emergency room
 Encourage people to build more theatres; create a theatre street/district (3x)
 Funding for theatre productions; subsidize theatre groups' rent
 A vibrant artistic learning center that caters to youth from all 5 boroughs
 City funded (*i.e. 100%*) small art spaces for experimental performance works
 [Build] Community Center
 New elementary & middle school
 Incorporate resources already downtown

1st Police precinct is understaffed and under-funded
 Small business- Empire Zone; create Empire State Zone in Lower Manhattan to improve commerce etc.
 Extend FEMA aid for business & residents (white collar/welfare)
 Promote & expand university presence downtown but don't encourage more university ownership; lots of development opportunities here – students add life to streets; more schools (2x)
 Launch neighborhood resident & restaurant composting, recycling, small groups (by neighborhood) that then can become self-sustaining
 Park in front of BMCC building at 30 West Broadway
 Create marketing plan for downtown businesses
 Affordable retail spaces & more opportunities to buy retail space esp. those here and what to stay (*or who were here and had to leave*)
 People who have commercial spaces until market rebounds – give tax breaks to convert vacant space to artists or just open it up.
 Make low interest loans available
 More grants for all businesses (3x) affected & special grants to address physical loss of property (WTC tenants)
 Support WPA type program
 Subsidize wages of private workers
 Neighborhood Revitalization Business Project- exempt sales tax to restaurant diners in SoHo/Little Italy, Tribeca, boutique shoppers etc.
 Social service funding for those unemployed since 9/11
 Seek & support long term projects driven by local non-profit
 Support creation of new businesses that are more organically connected to community – like coop-restaurant being developed by ex-Windows on the World workers
 Create green industries here – new employment; be national/international leaders in green industry; develop and implement “*green building*” standards
 tried to make a “*made in NY*” program that would stimulate development of new construction
 Remove tax-free status from major landlords (even religious institutions)
 If there are retail business [opportunities] in public kiosks, [give] priority to existing downtown businesses
 Financial assistance for businesses that were opened before 9/11 who were ineligible for SFARG & other grants
 Little Italy – dwindled away – some incentives for business owners – rents are sky rocketing
 Promote Tribeca as the Art, Design & antique District (*over 100 shops offering the best in art and objects for the home*)
 Put replacement TV tower on Governor's Island (2x)
 Travel promotions – historic tours – get them to stay all day; use events (*like Tribeca Film Festival*) but some businesses didn't like it; tie in hotels, stores, discounts, theatres; consider families in travel promotion s- not just chic places
 Create an ongoing group of business and artists to fund and promote events
 Chinese New Year's snake dances –not just on New Year
 “*Wigstock*”-type events
 Advertising campaign to shop downtown (2x) *e.g. signage, banners, public awareness campaign* -save the retailers who hung in there through-out the 9/11 tragedy (*this will bring more consumers & in turn create more jobs*)
 CDBG money should go to not-for-profits for hiring Liberty Jobs
 Liberty Jobs Campaign
 Tax benefits through 2007 - Preserving & creating jobs
 Attach a job and economic development standard to all public funds that will be used to support business development and building; especially needed for sectors such as retail that often don't provide family sustaining jobs (jobs with sustaining wages and benefits).
 Near term wage subsidy program to support job retention & creation and help stabilize businesses
 Create LMDC advisory board with representatives from the many community organizations already in place e.g. non-profits, small businesses, arts to respond to proposals, make suggestions (*people who live & worked here pre-9/11 & still do*)
 Expand scope of downtown GEIS; require environmental impact statement for all construction of WTC site area; link all environmental impact statements in big GEIS & all build alternatives
 The DGEIS must disclose all the places where diesel fuel will be stored in the vicinity of the WTC site; the amount of diesel fuel likely to be used in construction equipment & buses (assuming state of the art and or retrofitted equipment vs. the old equipment that produces higher emissions that was used in the WTC recovery & clean-up. DGEIS must also disclose the risks to human health from diesel emissions.

CHINATOWN/LOWER EAST SIDE FOLLOW-UP WORKSHOP

PUBLIC SESSION SUMMARY

We've spent so much time in these meetings and see what's getting done...
 Small business is so important-it's the backbone of the community
 We need jobs to be able to get housing
 Commend LMDC—at last meeting we asked for larger space—thanks. But still need better P/R—didn't find out about meeting until the last minute—outreach needs to be more consistent
 Boundaries need to be extended
 Focus on tourism doesn't benefit the Lower East Side
 Temporary solutions are band-aids
 Some of the things we need don't cost \$—open Park row. We need political leadership—where are Gov. Pataki and Major Bloomberg?
 Barriers don't make people feel comfortable going to Chinatown
 Throwing good \$ after tourism doesn't help if they can't get to [Chinatown]
 Everybody (NYPD, Sanitation [Dept], etc) gets free parking except us
 How can you talk about new projects if people can't get here [Chinatown]
 Why wasn't this neighborhood included in making decisions about earlier plans?
 We want the LMDC and Speaker Silver to listen to us

We want \$ to be spent on affordable housing
Police have taken over streets and public places
Community Voices Heard—Are decision-makers (LMDC Board members) here?

GENERAL CRITERIA

Change perspective of LES as dirty...
Extend deadline/cutoff of business retention fund past 2005 for business whose leases don't expire until after 2005
Make projects with an eye on poor, workers and small businesses and not large corporations
Benefits to pre 9-11 residents and businesses
Allocate resources for economic diversity/retention
Preserve small business
Disclosure—health issues and finances
Jobs in any form, including short-term
Does it create jobs?
Provide trainings for jobs as needed
Build upon existing efforts by organizations/institutions, etc. (like AAFE)
Community groups should be real part of the decision making process
Sensitive to the diversity of Lower Manhattan
Is City Hall listening?
Projects should not displace existing housing and businesses
Evaluate how each proposed project will affect the real community residents
Distribute funding equally among the Three Zones
Each project should provide apprenticeship programs for Chinatown/LES; must employ local residents
Each project should be transparent, i.e. reveal processes and criteria from which they were chosen
Expand jurisdiction of LMDC to 14th Street

TRANSPORTATION *(includes neighborhood access, circulation)*

NEIGHBORHOOD ACCESS & CIRCULATION

CRITERIA

Employ low income residents looking for work in transportation projects
Transportation hub at Fulton Station only good for Financial District, not LES
Separate trucks/loading from busy pedestrian ways
Allow unemployed and welfare recipients to ride public transit free
Need better transportation below City Hall, financial Center, and Chinatown
Need walkway or overpass for pedestrians on Canal/Bowery/Manhattan Bridge. And make traffic lights more favorable to pedestrians
More diagonal parking, parking spaces on streets
Include the large business of Chinatown's vans into planning. In reality, many Chinese prefer to use those vans to other locations like Queens/Brooklyn. Possibly legalize/ make them official?

SUGGESTED PROJECTS

Park Row: Centre Street to Worth Street to Pearl Street to Police Plaza
Needs to be reopened (5X)
Take away barricades
Restore bus route service to pre-9/11 levels
Bring back tourist buses
Direct link to JFK from downtown
As direct as possible
2nd Ave Subway: In less than 10 years (2X)
Cross town bus: On Canal Street
Open Park Row for busses: M15 and M103
The MTA can give the officers at the barriers the number of the bus and the name of its driver so that the bus can be "waved" through
Fewer articulated buses in LES—too hard to get around
Re-evaluate the use of these double length buses
Cross town east/west access—needs improvement from LES to Tribeca, especially thru Police Plaza
Increase cross town transit along Grand St. /Delancey, etc.
Transportation for elderly and disabled (2X)
Reopen F train/Grand Street station (2X)
Make the # 4/5 train stop at Canal Street (create Express platform)
Improve parking—too much City employee/P.D. free parking (2X)
Limit # of parking permits to police and other City employees around Police Plaza and City Hall
Put NYPD cars into their own 1,000 space garage (already existing)
LES tour bus—smaller buses, trolley
Better LES maps—for taxis, tourist
Street repair/fix potholes—especially Madison Street, Orchard Street
More parking facilities for residents and businesses (2X)
Municipal parking for lots of cars
Build new parking facilities by the East River and provide shuttle buses

NEIGHBORHOOD ISSUES *(includes civic/community amenities, housing, jobs etc.)*

CRITERIA

Sanitation—keep street cleaner and reduce foul odor—increase collection(3X)
More street cleaning
Real affordable housing
Low income housing for workers in Chinatown
More housing for seniors/disabled
Re-evaluate zoning—in particular for housing
Don't pit housing against jobs
Moratorium on evictions until economy improves measurable
Increase city revenues by imposing fines and collect fines from landlords in violation of housing /building codes/rules
Set aside trust fund money for housing development that targets low and middle-income population
LMDC affordable housing policy should target low-income families
Empty City-owned lots should be developed for housing and community amenities while creating jobs for local people
Employ local people in WTC construction programs
Invest in educational programs for youth—high schools, bilingual education
Want truth about risks, not EPA version
Air quality and health
Health resources/programs (2X)
Asthma mapping
Housing: make it really affordable: < \$20,000 annual income
Including very low income
Senior/assisted living
More focus on local needs, e.g. rent subsidies rather than grand projects like Airport link
Employment opportunities for NYC residents as part of any project—especially unemployed
Funding for non-profit ownership of industrial buildings to preserve jobs
Residents and workers support local jobs
Cleaning of neighborhood
Better access to hospitals/care
Clinic [health] for every resident

SUGGESTED PROJECTS

Move the jail out of Lower Manhattan
Relocate Police Plaza and use space to address needs in community (education, cultural, community organizations.)
Create new policy of garbage, trash collection; improve streetscape through better designed receptacles
More receptacles
More recycling
More frequency of pick up
Fix broken curbs, sidewalks, holes, cracks (2X)
Provide funding for Chinatown B.I.D.
Improve lighting at night
More trees, benches along streets
Improve nighttime security by installing “Blue” light” service for late night. A person who needs help can access a button on designated locations, similar to how many campuses have set up, and call for help
Short-term job creation like the Liberty Jobs Plan (LCAN)
Create job training and skill development center (could be related to housing!)
Should be located in Lower Manhattan
Funding for these centers
Create new industries destroyed after 9/11—Garment Center
Need Chinatown Arts and Theatre/Cultural Center, Sports Center, Gymnasium, public pool
Add more ACTIVITY sources to Chinatown. Currently only known for FOOD. Would love to have pool halls, more theatres, malls, swimming pools, etc. within abandoned buildings and lots. Move Tribeca's ACTIVITIES into Chinatown too!
Pedestrianize Mulberry, Pell, Doyers and Mott Street on weeknights and weekends; allow access for deliveries and emergency vehicles.
Create a consistent delivery schedule in Chinatown)to help facilitate pedestrianization of narrow street)
Support jewelry, lighting and restaurant supply district on Bowery through: banners, billboards (joint promotion to region and international visitors) these industries employ a diverse workforce, provide entry-level jobs to immigrants.
Affordable housing: \$2000/month rent is NOT affordable. \$600/month for 1-br is affordable
Redevelopment of Fulton Fish Market area after move to Hunts Point (What is planned?)
Replacement for Municipal parking garage (taken away from public us) at Police HQ and redevelop exit lanes from Manhattan Bridge.
Too much illegal construction, esp. scaffolds
Affordable housing for area residents, esp. lower income (below \$30K/yr)
More shelters for the homeless
Control of retail rent (small business) in downtown area (also subsidize)
Temporary or permanent wage subsidy for LES employers so they can afford to stay/hire
Emergency plans—emergency lights in halls/stairs, assistance for elderly in emergencies, better information (esp. in projects)
A review of commercial tenants rights as leaseholders
Control of rodent problems
Better night time security (patrols) to deal with bar scene (late night, busy, noisy, vomiting and urination—a big problem, esp. from Thurs. to Sun.

Loosening of geographic limits for 9/11 assistance
Adult education and GED programs for LES residents
Better/new hospital for LES residents (the ones here are bad/closed...too far)
The Consortium of Workers Education is proposing a project to subsidize jobs for approximately 60,000 people for 6 months and use the \$1.2 billion in LMDC's coffers (wage subsidy and public employment)
Many neighborhood groups have been formed since 9/11 in every community and the LMDC should use them for information and finance their ability to help people and businesses in their neighborhoods

OPEN & PUBLIC SPACES (*also cultural institutions*)

CRITERIA

MORE [open and public spaces]
Too many vacant building
Revisit the issue of rebuilding on the WTC site
Support cultural institutions in this area—like community arts
All projects should contribute employment opportunities for the unemployed here
Strengthen existing community-based arts and cultural groups (through increased funding). This is a tourism generator. Facility improvement and new facilities.
Return more greenery to the neighborhoods
Landlords need to work with small tenants—penalties if space left vacant
Too many vacant buildings

SUGGESTED PROJECTS

East River Park like Battery Park City
Cleaning and improvement of LES parks
Fix up Allen Street Island, perhaps with Farmer's Market
Fix up Delancey Street island, i.e. plantings, cleaning (make a beautiful boulevard)
Remove street people from parks
Remove blockages, move green, extend waterfront access
Wider sidewalks—separate from trucks loading areas
Boys Club building
Youth Center for LES area
Columbus Park—pavilion be completed and other improvements
Add underground parking under Columbus Park
Improve access to East River waterfront for Chinatown/LES residents (2X)
Develop water front for public use, leisure, recreation, etc.
Create waterfront park
Improve pedestrian crossings at major intersections
More (bring back) outdoor cultural events, like movies, dancing, public discussions with speakers (PUBLICIZE so people know about them.)
Area between Manhattan Bridge and Chatham Square is Chinatown's gateway—create art or sculptural piece there (public fountain, trees, benches, etc.)
Allen St. between E. Broadway and Houston ST. should have pushcarts for individual entrepreneurs and beautified
NYPD has taken away parks under Brooklyn and Manhattan Bridges to use for parking, make these areas into parks again
Triangle in front of Smith Houses needs money to be turned into park (called Madison Triangle Park)
Triangle at Baxter/Canal should have kiosk (information about Chinatown, LES, Little Italy)—encourages tourism
More community events in Chinatown (i.e. movie night, etc.)
Need street maps on sidewalks
Have monthly night street festivals

TOURISM

CRITERIA

Advertise: stamp downtown as a good, fun place to visit and spent \$
Positive but must be controlled
We (residents) are heroes all the time
Must have easy access to Chinatown—e.g. remove barricades
Support small businesses; especially to increase jobs
Involve small businesses to better help themselves
Bring back tour buses

SUGGESTED PROJECTS

Chinatown, Little Italy—set up an official bus route
More parking facilities for residents and businesses (2X)
Municipal parking for lots of cars
Build new parking facilities by the East River and provide shuttle buses
Increase public parking spaces
Put Chinatown “back on the map” with NYC's Convention/Visitors Center—Chinatown is usually excluded from tourist sightseeing publicity, NY convention's Bureau left Chinatown out.
Build on/enhance the “authentic” Chinatown

Create high profile events to attract tourists to Chinatown

ADDITIONS TO PROJECT LIST & OTHER ISSUES

ISSUES

Need more open process about how/where money is allocated
Add community members to LMDC Board
Need representative from Chinatown and LES on LMDC Board
LMDC should be accountable to the public and community about funding allocated (3X)
How do we know that these ideas will be followed through on?
Accountability!
Actions, Not Talk
Answers, not question
LMDC funding—need legal advocate
Wants LES to be included in Residential Grant funding (esp. residents who were left out/omitted by a few feet from Delancey)
Remove taxes from residential grant program
The decision process for LMDC MUST be open and well advertised
Town Hall Meeting with the Board members
Better planning for public meetings to reach all interested—outreach is critical
Revisit Paul O'dwyer's opposition to the building of the WTC in the first place—there were PROTESTS against the building of the WTC for a good reason

SUGGESTED PROJECTS

Grants for small businesses to help them access larger markets
Publish these ideas [from the workshop] on website, etc.
Publicize funding expenditures
Online message board on LMDC to publish community meetings, results, and allow public feedback
Invest in Youth programs—Youth arts and employment run by youth
Chinatown specific
Bilingual programs
Online message board on LMDC to publish community meetings, results, and allow public feedback
Analysis of water quality on LES (how bad is it?)

JOBS

CRITERIA

LMDC Projects should employ and/or hire local people/business
All of NYC was effected by 9/11, therefore ALL need to benefit from as many of LMDC's projects as possible
Rehire 1st those who lost 9/11 jobs

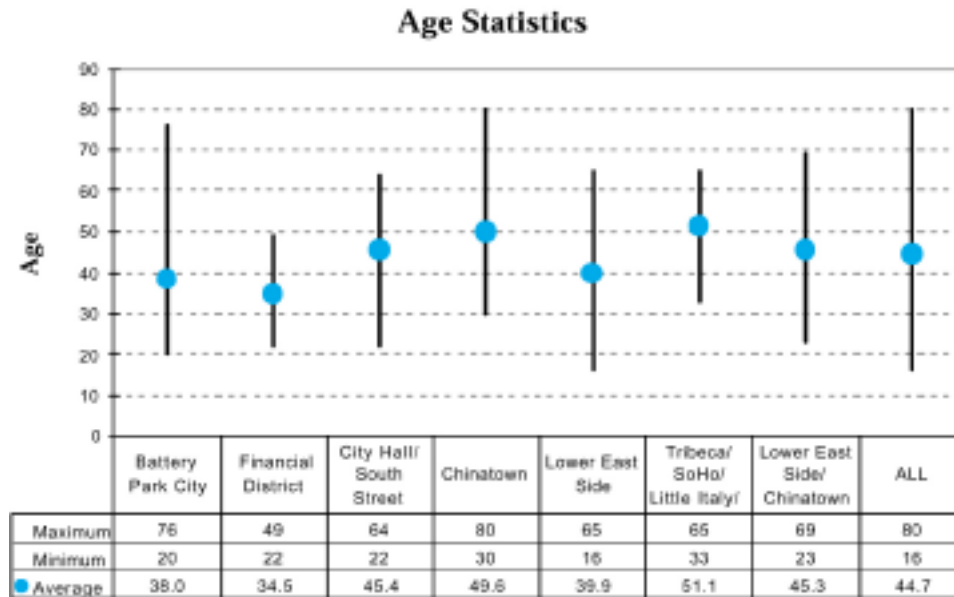
SUGGESTED PROJECTS

New York Fashion Space Project—"Many garment factories have been forced to relocate outside of Chinatown due to Office and Condo conversions. We must preserve manufacturing space to retain jobs in Chinatown."
Job creation—Liberty Jobs Project (2X), funding for
\$ to help small business—the real job creator

Appendix V Demographic Information – Survey Respondents

Age

While ages at various workshops ranged from 16 to 80, the average individual participating in the workshops was near the age of 45. The Financial District had the youngest mean age at 35 years old, while Tribeca/SoHo/Little Italy had the average age of 51.



Gender

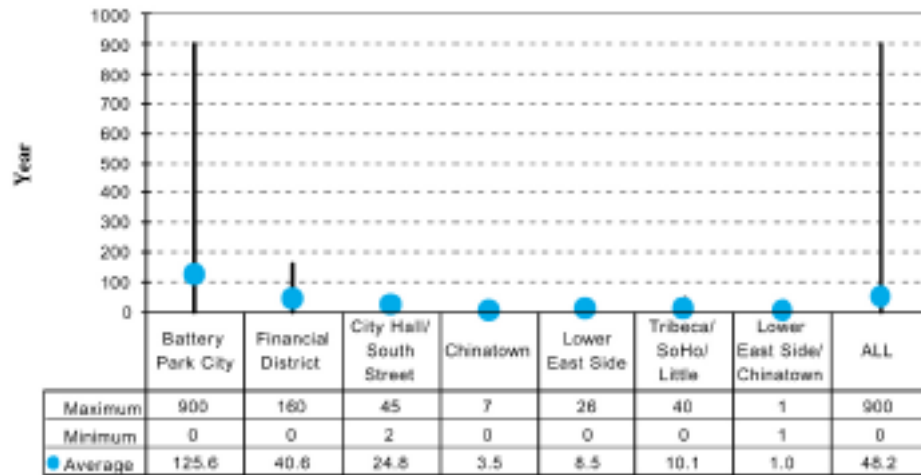
In all, of those who identified their gender (10% did not), approximately 55% were women and 45% were men. This trend is mirrored in all the neighborhoods, except in Tribeca/SoHo/Little Italy and Battery Park City, where men were more prevalent.

Gender	Male	Female	No Answer
Battery Park City	55.3%	36.8%	7.9%
Financial District	33.3%	50.0%	16.7%
City Hall / South Street Seaport	34.8%	60.9%	4.3%
Chinatown	29.4%	58.8%	11.8%
Lower East Side	20.8%	62.5%	16.7%
Tribeca/SoHo/Little Italy	52.6%	42.1%	5.3%
Lower East Side / Chinatown	25.0%	62.5%	12.5%
<i>All Neighborhoods</i>	39.0%	51.1%	9.9%

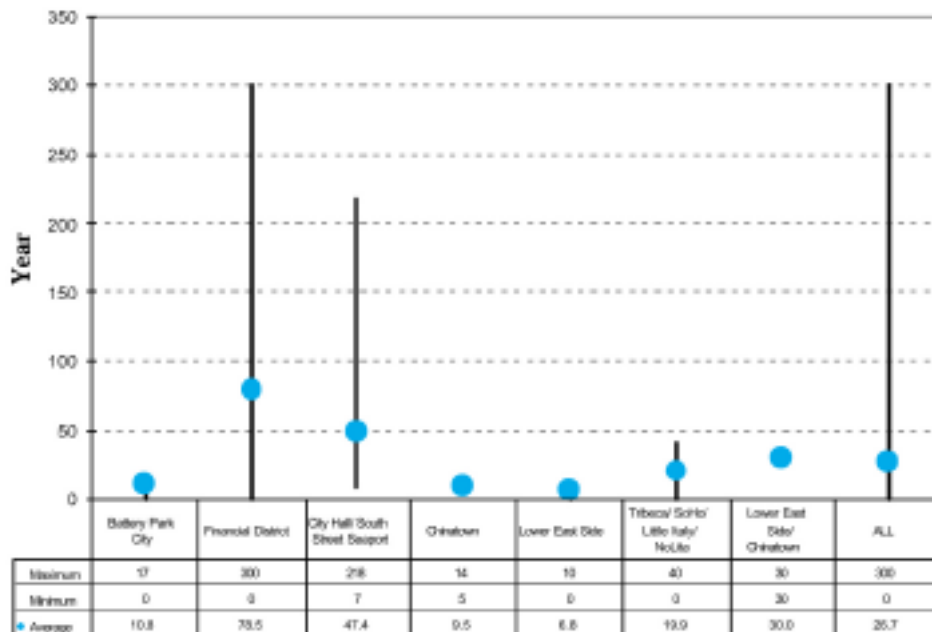
Business Size and Longevity

The largest employer represented at a workshop was located in Battery Park City, with 900 employees, while the longest running business was in the Financial District (300 years) and the City Hall/South Street Seaport neighborhoods (218 years).

Number of Employees



Years in Business



Residential Longevity

With respect to the amount of time living in Lower Manhattan, the years ranged from 0 to 67. Residents of Battery Park City and the Financial District tended to have the most recent arrivals, averaging 5 years. All the other neighborhoods had participants who had lived an average of at least 10 years in their community, with Lower East Side/Chinatown measuring the highest average at 33 years.



PROPERTY - use
expand to
RIVER
ES in the east
suburban

OPEN SPACE

Grand 2 Summary

- legislation to change boundaries to expand include 14th Street South, river to river
- affordable housing - equal proportions
- projects should serve full diverse community derived from community planning
- plan and complete disposition of all land by 2015
- create satellite city agencies in lower
- provide funding to projects that will serve large segments of population
- create jobs

WATER PROJECTIONS

- South Park Redevelopment