

Lower Manhattan Development Corporation
One Liberty Plaza, 20th Floor New York, NY 10006
Tel: 212.962.2300 Fax: 212.962.2431
www.renewnyc.com

November 12, 2003

Dear Family Member,

So many steps have been taken since September 11, 2001 to rebuild and revitalize the World Trade Center Site with many positive results. None have been more important than the completion of the World Trade Center Site Memorial Competition, administered by the Lower Manhattan Development Corporation (LMDC). This competition sought to elicit the most creative and exceptional designs for the creation of a permanent memorial at the World Trade Center site that will remember and honor all loss of life on September 11, 2001, in New York City, Shanksville, PA, and Virginia - as well as the six people killed during the first World Trade Center attack on February 26, 1993.

This was an open international competition announced in April of 2003 that was conducted in two stages. The first stage required the anonymous submission of design concepts on a single presentation board. Design concepts were required to be consistent with the Memorial Mission Statement and Memorial Program developed by committees convened by the LMDC that included family members, residents, survivors, first responders, arts and architecture professionals and community leaders. These committees premised their work on an initial memorial mission statement and program developed by the LMDC Families Advisory Council. Both documents were subject to extensive public comment and were subsequently revised based on such comment.

A memorial competition jury was appointed comprised of thirteen individuals representing various point of view including world renowned artists and architects, a family member, a Lower Manhattan resident and business owner, representatives of the Governor and Mayor, and other prominent arts and cultural professionals. From May 5 – June 15, 2003, the jury was able to hear directly from those most affected by the attacks, the family members, the survivors, the Lower Manhattan community, and all other interested parties, about their hopes and aspirations for the memorial.

By the June 30, 2003 submission deadline, 5,201 submissions were received from 63 nations and 49 states, making it the largest design competition in history. The jury privately and laboriously reviewed each anonymous submission and selected eight finalists to proceed to a second stage during which the finalists further developed their design concepts. The jury will then select a winning design by the end of 2003.

During the week of November 17th, an exhibition consisting of the eight memorial finalist designs will be on display at the Winter Garden as the jury continues to deliberate. We would like to invite you and your family to the private family viewings of the designs on Wednesday, November 19th from 4-6pm, on Saturday, November 22nd from 6-9pm and on Tuesday, November 25th from 6-9pm in the Winter Garden at the World Financial Center in Lower Manhattan. You are encouraged to come with your loved ones RM# which can be obtained by calling the Medical Examiner's Office in NYC at 212-447-7884.

Please RSVP by calling Anthoula Katsimatides at 212-587-9646 or emailing akatsimatides@renewnyc.com. Those unable to attend in person can view the designs on the LMDC website at www.renewnyc.com.

Sincerely,

K M. Hope

Kevin M. Rampe

President